

Greater Montréal: So Many Reasons to Invest







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Montréal International's Personalized, Free and Confidential Services

A strong and growing metropolis, strategically located in North America



Population

- 4.3 million residents
- 23% of population are foreign-born (34% for the city of Montréal)



Economy

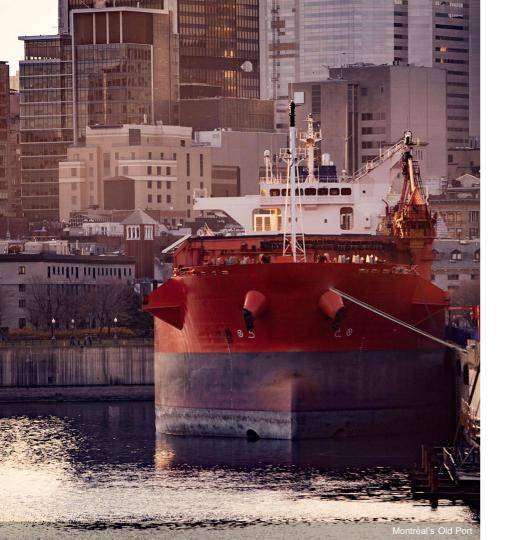
- Fastest economic growth in Canada in 2021
- Among the strongest economic growth forecasts in Canada in 2022
- \$3.765 billion in foreign direct investment in 2021 supported by Montréal International

Location

- 82 municipalities, 1 metropolitan area
- A 90-minute flight to Boston and New York City
- Less than a one-hour drive to the U.S. border



Source: Conference Board of Canada, 2022; Statistics Canada, 2022; Montréal International Analysis.



A gateway to 60% of the world's GDP

Thanks to **CUSMA, CETA, CPTPP** and 12 other free trade agreements in force*

Direct access to **1.5 billion consumers** and a **combined GDP** of **US\$50 trillion** (60% of the world's output of goods and services)

Only Canada has free trade agreements with all other G7 countries

*Canada-United States-Mexico Agreement (CUSMA), Comprehensive Economic and Trade Agreement (CETA) and Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP)

Source: World Trade Organization, 2020; World Bank, 2019; Census Bureau, 2020..

High-quality transportation infrastructures

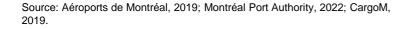


- 20.3 million passengers in 2019
- Direct flights to 150+ direct destinations, including 119 international (28 in the USA): the most international airport in Canada
- Major investments of \$2.5 billion planned over five years



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- 2nd largest port in Canada and 1st container port in Eastern Canada
- 2000+ vessels per year
- **35+ million metric tonnes of merchandise** in transit every year, including 41% containerized cargo





A world leader in high value-added sectors



1 st

city in Canada and a world leader in digital creativity



2nd

best place to invest in aerospace in North America



5th largest video game development hubs in the world



6th largest life sciences and health technologies hubs in North America

A thriving hub in fast growing sectors: AI, IT, financial services and FinTech, cybersecurity, electric and smart transportation, cleantech, innovative manufacturing, food processing, logistics

Exemples d'entreprises majeures dans le Grand Montréal Google CG modernc AIRBUS Rolls-Rovce Morgan Stanley ERICSSON 🔿 Meta BOMBARDIER RioTinto ĽORÉAL Medtronic Alcan CANADA

Source: LinkedIn Talent Insights, 2020; Greater Montréal: a hub for the digital creativity sector, KPMG, 2020; fDi Benchmark, 2022; Statistics Canada, 2019; U.S. Bureau of Labor Statistics, 2019; Montréal International Analysis.

A world-class hub in artificial intelligence



Global leaders, including **Google, Microsoft** and **Meta**, have made Montréal their AI R&D centre



Close to **900 researchers** MSc, PhD, post-doc and applied AI students at **Mila**, the world's largest academic research lab in deep learning and reinforcement learning



Home of **Scale AI**, Canada's AI supply chain supercluster



Sample of major players located in Greater Montréal:





A global R&D centre

- R&D is the leading inward FDI business activity in Greater Montréal between 2015 and 2020* (30%+ of total FDI)
- Numerous R&D centres and innovation labs of major companies are active in AI, software development, aerospace, life sciences, cybersecurity, video games, etc.
- Québec is also 1st in Canada for R&D investments in % of GDP: \$9.7B in R&D spending**
- Tailor-made R&D tax credits, among the most generous in Canada and the U.S.

Sample of major R&D centres located in Greater Montréal

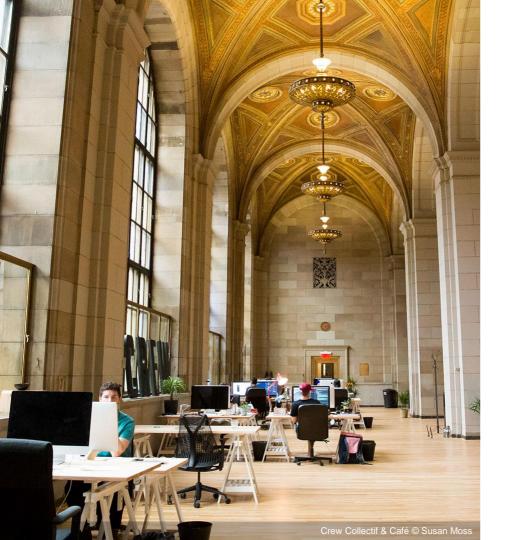


Note:

** including \$5.7B spent by companies and \$3.6B by universities.

Source: Tier 2 Cities of the Future 2020/21 Winners, based on Fdi Markets, 2021; InfoSource , 2019; Statistics Canada, Table 27 10 0359 01, 2016, and Table 27 10 0273 01, 2017.

^{*} From May 2015 to April 2020.



A booming startup ecosystem

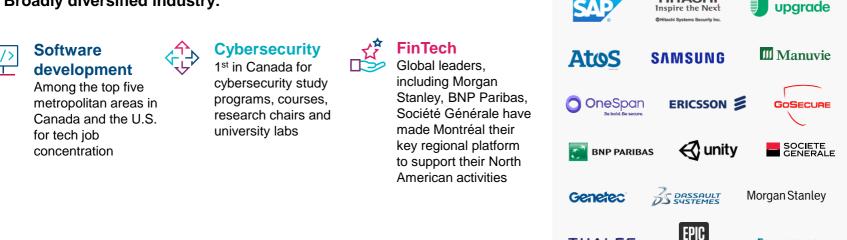
- Canada is the most attractive country in the world for entrepreneurs according to the OECD
- \$8 B+ in VC investments between 2017 and 2021 in Québec
- Six of Canada's ten most active venture capital (VC) funds in 2021 are based Montréal
- 30+ incubators/accelerators
- Close to 60 coworking spaces



Source: OECD, "Indicators of Talent Attractiveness", 2019; Réseau Capital, 2021; 10 Startups Montréal, 2022; PME Montréal, 2022.

Greater Montréal stands on a strong information technologies ecosystem

- 160,000+ IT workers and 7,000+ companies in Greater Montréal
- Lowest operating costs in North America for software development, ahead of Toronto, Boston, New York and San Francisco
- Broadly diversified industry:



Examples of major companies located in Greater Montréal

Microsoft

FUITSU

HITACHI

GAMES

Google

accenture

THALES

EM

CGI

AUTODESK.

A deep and growing pool of highly qualified talent

Managerial & professional talent 569,400 jobs

including marketing professionals, accountants, lawyers, executives, etc. </>

STEM* talent 519,000 jobs

33% of STEM professions

(e.g. chemists, engineers, mathematicians)
67% of STEM-related professions (e.g. land surveyors, industrial designers)

Creative talent 151,500 jobs

including multimedia designers, video game producers, A/V technicians, etc.

* STEM: science, technology, engineering and mathematics. Note: Some professions may fall into more than one category. Source: Statistics Canada, special compilation based on data from Labour Force Survey, 2021.

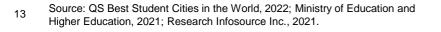
The best student city in the Americas and Canada's university capital

- Canada's university capital: 15 university institutions and 60 colleges
- 320,000 post-secondary students, including more than 200,000 university students and 50,000 international students
- 1st in Canada for university research funding with nearly \$2B per year



Best student city in the Americas tied with Boston QS Best Student Cities Rankings 2022

1	Montréal tied with Boston
2	Toronto
3	New York
4	Vancouver
5	San Francisco







Canada's most bilingual and trilingual population



2.5 million residents speak English, that's 9% more than in Vancouver



55% of the population is bilingual (French and English), compared to 8% in Toronto and 7% in Vancouver



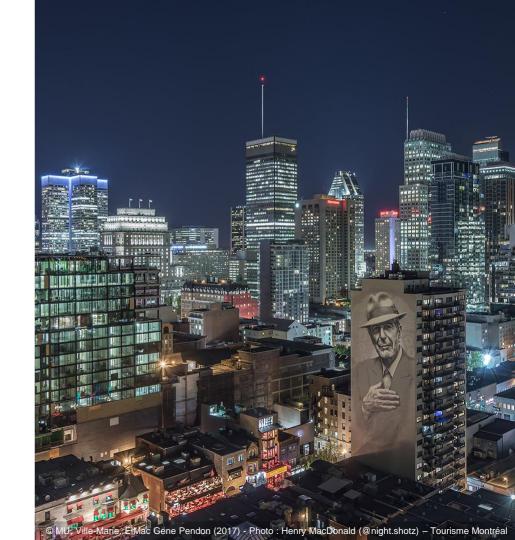
Almost 20% of the population is fluent in three or more languages, compared to 4% in Toronto and 3% in Vancouver

Attractive operating costs

- Overall, running a business costs less in Greater Montréal than in any other major metropolitan area in Canada and the U.S.
- 25% cost advantage on average for high-tech sectors:

Greater Montréal's cost advantage compared to the average of the 20 largest metropolitan areas in Canada and the U.S., 2022

17%	18%	21%	21%	23%	26%	26%	28%	28%	28%	28%	30%
Food processing	Medical devices	Bio-pharma	Aerospace	Financial services	Life science R&D centre	Data centre	Clinical trials	Software development	Video game	Aerospace R&D centre	Artificial intelligence





The most affordable tech salary costs

Greater Montréal has the lowest tech talent wage in Canada and the U.S. with an average of US\$ 62,795:

Average tech talent yearly wage (in US\$) Selected metropolitan areas in Canada and in the U.S.

62,795	66,485	66,827	93,655	96,733	99,739	100,551	101,767	102,403	110,001	114,095	117,230	118,150	126,730	144,370
Montréal	Vancouver	Toronto	Phoenix	Austin	Atlanta	Chicago	Houston	Dallas	Los Angeles	Boston	Washington D.C.	New York	Seattle	San Fransisco

Québec offers corporations an attractive tax treatment

Comparison of corporate effective tax rate (%) Selected Canadian provinces and U.S. States, 2021

Québec (Montréal)	26.50%
Ontario	26.50%
Massachusetts	27.32%
California	27.98%
New Jersey	28.11%
Illinois	28.51%
New York	34.64%



Source: Investissement Québec, 2021.

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Affordable office space

Office spaces are available at highly competitive rates compared to almost all other large cities in North America

Average asking rent (All classes – US\$/sq.ft/yr)*

28.33
33.37
38.82
39.34
39.67
42.25
45.09
45.24
47.00
56.11
57.18
76.66

Average asking rent (all classes) in Montréal is US\$28.33 and US\$34.58/sq.ft/yr for a Class-A office building.

* Annual gross rent in Central Business District. Currency exchange based on annual average: CA\$1 = US\$0.7978. Source: Cushman & Wakefield, Q1 2022.

Easy access to highly advantageous incentives

Major projects and innovations

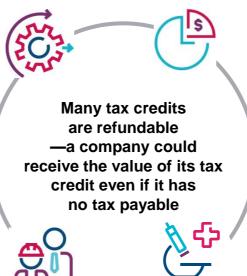
Grants, interest-free loans and other supports, including:

- ESSOR program
- Tax holiday for large investment projects
- Tax Credit for Investments and Innovations (C3i)
- Incentive Deduction for the Commercialization of Innovations

Labour development

Example of grant:

 Up to 50% of eligible costs* to support HR management and training



Sector tax credits

Equivalent to eligible salaries and expenses:

- Up to 43% for film and video production
- Up to 37.5% for multimedia production
- Up to 30% for e-business development
- 24% for international financial centres

Research and development

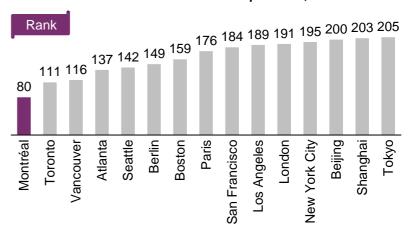
- Up to 30% tax credit on R&D expenses
- Tax holiday for foreign researchers and experts
- And many others, such as: Prompt, Mitacs, National Research Council Canada



A low cost of living

Greater Montréal is **cheaper than almost all other large cities** in North America, Western Europe, China and Japan:

Mercer Cost of Living Index World rank from least to most expensive*, 209 cities



Greater Montréal offers a higher purchasing power thanks to:

- Cheap housing
- Low medical insurance costs
- Generous family allowances
- Affordable child care

* Montréal International's analysis. Source: Mercer, "Cost of Living Survey," 2021.

An exceptional quality of life

 Montréal is the 2nd best city in the world for remote workers:

World ranking of the best cities for for remote work, WorkMotion, 2021



- Lowest crime index among the 20 largest metropolitan areas in Canada and the U.S.
- Universal healthcare
- Lowest education tuition fees in North America
- Vibrant cultural metropolis with 100+ festivals and 70 museums



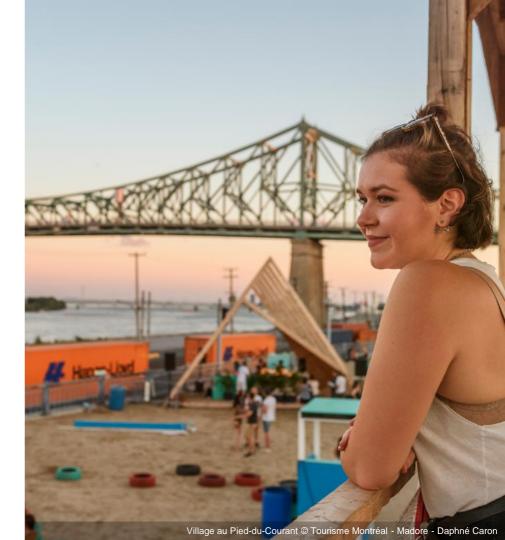
The safest city in North America

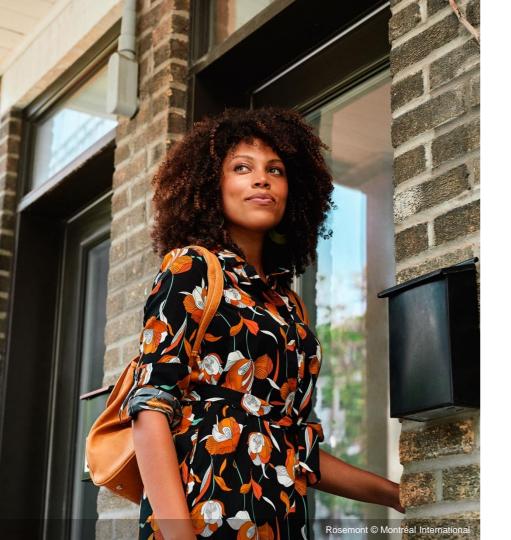
A region where you can walk about with total peace of mind, with lively public places and a city centre that are well frequented day and night.

Crime index* for the 20 largest metropolitan areas in Canada and the U.S. in 2021

29 36	37 40	43	4/	49	49	50	52	52	53	56	58	62	62	64	65	74
Montréal Boston	San Diego Toronto	Denver	Los Angeles	Seattle	Tampa	Dallas	Phoenix	Minneapolis	Miami	San Francisco	Washington D.C.	Philadelphie	Atlanta	Houston	Chicago	Détroit

*Crime index is an estimation of the overall level of crime in a given city and/or country (<20 = very low; 20-40 = low; 40-60 = moderate; 60-80 = high; and > 80 = very high). Source : Numbeo, 2022.

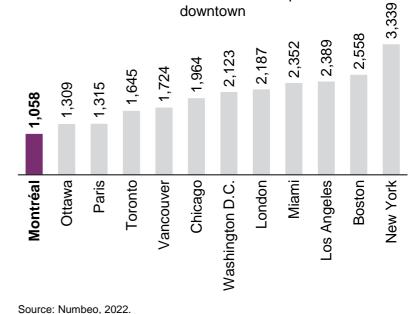




The most affordable rental market

Montréal has the **lowest rental rates** of any other large metropolitan areas in the world

Average rental rates comparison (US\$) For an unfurnished 1-bedroom apartment downtown





Globally recognized

Most reputable city in the Americas Reputation Institute, 2018

Best city in Canada and 6th **in the world** Time Out, 2021

Best student city in the Americas QS Best Student Cities Rankings, 2022

Best city in the Americas for its quality of life Knight Frank, City Wellbeing Index, 2020

Safest metropolitan area among the 20 largest in Canada and the U.S. Numbeo, 2022

Best Cycling City in North America Luko, Global Bicycle Cities Index, 2022

Second most walkable city in Canada Walk Score, 2022

UNESCO City of Design since 2006

Top host city in North America for international association events Union of International Associations (UIA), 2022 "Our commitment to Montréal began with our Montréal office, and it has never been stronger. The opening of our Google Brain centre in Montréal and our \$4.5-million investment [...] to support the Montréal Institute for Learning Algorithms (MILA) are part of that commitment. Montréal's growing expertise is attracting a lot of international attention."

 Marie-Josée Lamothe, Former Managing Director, Google Québec

Google

"We like to hire really smart problem solvers, and Québec universities are producing the kind of talent we need. Our decision [to locate in Montréal] was based on a market study that looked at the availability of skills in local markets, market size, costs, local incentives, university programs and number of graduates."

 Alan Vesprini, Managing Director, Morgan Stanley's Montréal Technology Centre "Other regions offer one or more of these key success factors, but Greater Montréal stands out because it has succeeded in combining them into a socio-economic model that is closely aligned with our needs."

"Greater Montréal offers life sciences

with a very open spirit of collaboration

companies a very welcoming environment,

among universities, research institutions,

provided by Montréal International which,

industry, and governments. I would also

like to mention the strategic support

along with its partners, has actively

- Neil Fraser, President,

Medtronic of Canada

contributed to our company's growth."

 Francis Baillet, Vice-President, Corporate Affairs, Ubisoft Montréal "Microsoft is excited to engage with faculties, students and the broader tech community in Montréal, which is becoming a global hub for Al research and innovation."

 Brad Smith, President, Microsoft



"We will leverage Montréal's unique ecosystem of world class talent and creativity to advance the applications of ethical artificial intelligence world-wide."

 Patrice Caine, Chairman and Chief Executive Officer, Thales

Morgan Stanley



Medtronic

Montréal International, a single point of access to a series of personalized, free and confidential services





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