

Montréal's fashion industry:
Where Know-How and Technology Meet to Inspire Style and Creativity





Content



01

Montréal: Fashion Capital of Canada **p.4**

05

Access to Markets p.33

02

A Deep and Growing Pool of Highly Qualified Talent p.18

06

Montréal International's Personalized, Free and Confidential Services p.38

03

An Innovative and Creative Business Environment p.23

04

Attractive Operating Costs and Incentives p.27

Top reasons to invest in Greater Montréal

1. FASHION & DESIGN HUB



- Ranked 3rd in North America after NYC and Los Angeles in clothing manufacturing
- Sales of \$8 billion
- 1,846 companies and many innovative startups
- 48% of the Canadian production
- Glamorous & tech savvy fashion events

2. TALENT



- Canada's most Bilingual and trilingual population
- Qualified labour and student pool: 50,000 workers and 8,000 students in the fashion & design industry
- Numerous fashion institutions & technology transfer centres

3. INNOVATIVE & CREATIVE BUSINESS ENVIRONMENT



- Major Al and Tech hub
- Ranked 16th in Inc.'s
 Emerging Startup
 Hubs to Watch in 2016
- Easy access to financing, including venture capital

4. COST ADVANTAGE



- Competitive salaries
- Tailor made incentives and government support
- One of the most competitive operating costs in North America
- Higher purchasing power than in other major cities in North America and Europe

5. STRATEGIC LOCATION



- Government committed to innovation and creativity
- Mid-way between the American and European markets
- A logistics hub
- A 90-minute flight to New York City
- Direct flights to Paris and LA

01

Montréal: Fashion Capital of Canada





Fashion is booming in Montréal

Fashion: A key industry for Québec and for Greater Montréal

The fashion industry has a rich history in Montréal's metropolitan region and throughout Québec, and it generates significant economic activity and employment.

Though the industry has been deeply affected by globalization, it has been able to reinvent itself through new business models and the inclusion of more and more world-class players. It sets itself apart via innovation, inventiveness, design and the know-how of its workforce.

In short, this is an industry whose success, renewal and future rely on innovation, creativity, collaboration and the ability to quickly embrace progress and change.

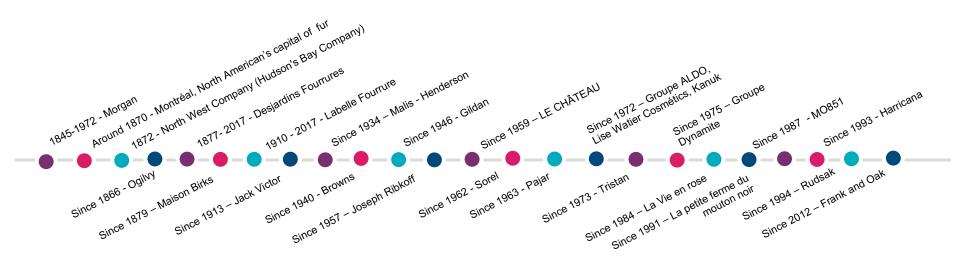
Source: CCMM.

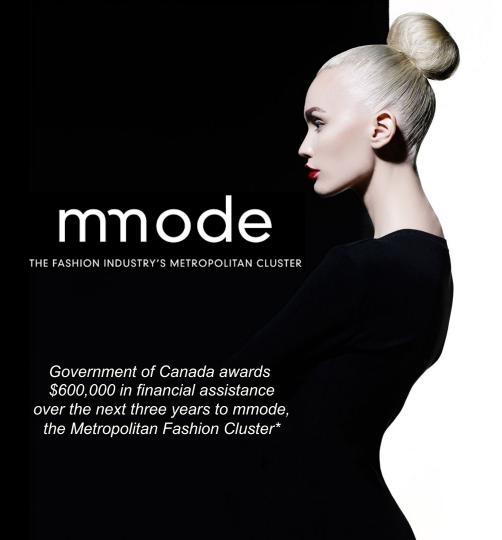


Renown retailers shaped Montréal's rich fashion history

Men's, women's and children's ready-to-wear, furs, lingerie, footwear, leatherwork, jewelry, cosmetics or wedding dresses, so many fields that contributed to transforming Montréal into an international fashion capital

Some of the retailers from 1845 until today





A strong cluster

82,540 jobs

In Québec's fashion sector, of which 58% are in the Greater Montréal area*

1,846 establishments

In the fashion sector across Québec*

\$8 billion

Total sales for the manufactured goods, and wholesale distribution in Québec, excluding retail sales**

48% Canadian production

Nearly half of Canada's manufacturing jobs in the fashion industry are in Québec. Montréal ranks 3rd in clothing manufacturing in North America after New York and Los Angeles.**

Source: Canada Economic Development of Quebec Regions (CED), Aug. 17, 2018; mmode, The Fashion Industry's Metropolitan Cluster, 2017.

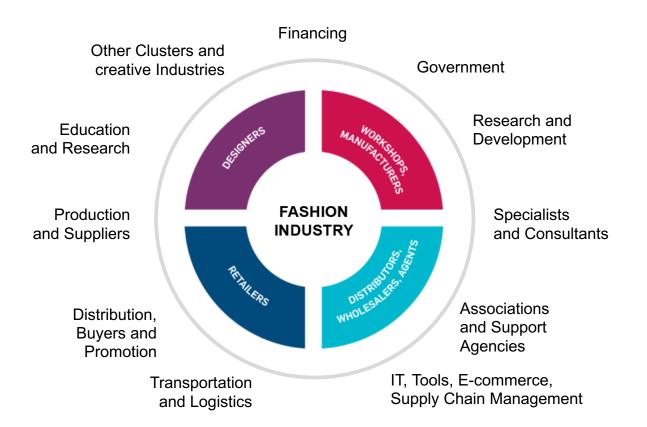
82,540 jobs in the fashion industry in Québec

Around 50,000 jobs in the Greater Montréal area 40% of which are in design & manufacturing

Québec	Jobs
Textile mills (NAICS 313)	450
Clothing manufacturing (NAICS 315)	14,600
Footwear manufacturing (NAICS 3162)	1,800
Other leather and allied product manufacturing (NAICS 3169)	345
Textile, clothing and footwear merchant wholesalers (NAICS 4141)	10,600
Clothing and clothing accessories stores (NAICS 448)	38,406
Sporting goods, hobby and musical instrument stores (NAICS 4511)	9,400
Department stores (NAICS 4521)	6,936
Total	82,540

Industry players

A rich ecosystem composed of many different players contributing to its growth



Montréal's fashion industry: major players

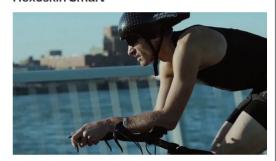
ALDO	GARAGE	FRANK & OAK	GILDAN	HARRICANA PAR MARIOUCHE	judith & charles
laVie en Rose	CÉLINE DION COLLECTION	LE CHÂTEAU	LOLË	m0851	RUDSAK
MARIE SAINT PIERRE M ON TRÉAL	*Pajar®	PARASUCO	PEERLESS CLOTHING	M LINE DUBUC	Reil ma ns
Tackage	YOGA <i>Jeans</i>	SOIA & KYO	Souris Mini	JACK VICTOR	MATT & NAT live beautifully
SSENSE	TRISTAN	AUBAINERIE DEPUIS + 1944	ARDENE	Gorski	SHAN SECOND LIFE BEACHWEAR

Smart clothing and wearables key players

HEXOSKIN

WEARABLE BODY METRICS

Hexoskin Smart



The Montreal based smart clothing startup recently unveiled its latest connected shirt that's laced with sensors. Along with monitoring heart rate, breathing and movement, it's now fitted with a Bluetooth Smart sensor so you can pair your favourite fitness apps such as MapMyRun, RunKeeper and Strava, as well as a whole host of third-party accessories.

Data is captured in real time and sends it all to the companion app, providing insights on a range of sporty metrics including intensity and recovery, calories burned, fatigue level and sleep quality.





OMsignal Bra



Fellow Canadian company OMsignal supplied the tech behind the <u>Ralph</u>
<u>Lauren smart shirts at the US Open</u>. Now with the female of the species firmly
in its sights, its mission has been to finally fix the sports bra once and for all –
and make it totally smart in the process.

The OMbra records distances run, breathing rates and heart rate, and even tells you when you're recovered enough to head back to the gym. And it links it all up with all the fitness platforms you'd expect, just in case you're not that into OMsignal OMrun.

Fashion future innovators

Montréal is filled with companies that are innovating the industry both in terms of product offerings and corporate vision

ATELIER NEW REGIME



Trendy streetwear style and provocative slogans

One of the most promising retail tech startups with a garment fitting technology



Custom men's suits that combine technology and know-how

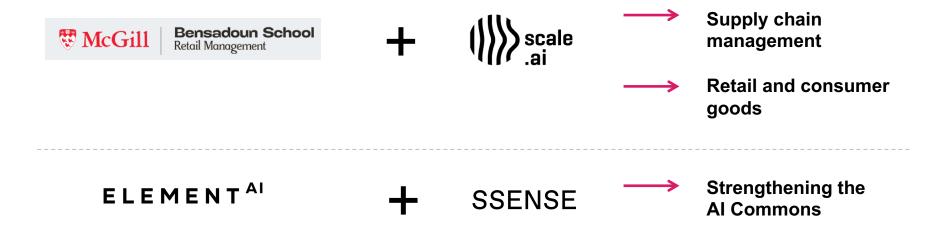


A repertory of local trends fuelled by the community for the best online experience



The future of retail

Collaborations emerge to redefine the retail sector



Source: Element AI, 2018; McGill University, 2018.

Meeting the industry space needs: SDC District Central (Chabanel area)



A thriving district developed around 3 business pillars:

- 1. Design
- 2. Urban manufacturing
- 3. Technology
- An area of over 25,000,000 square feet
- Close to 1,800 businesses
- Over 3,100 offices
- 4th employment zone in Montréal
- 3 co-working spaces and rental spaces: offices, conference rooms, studios

CANADA GOOSE®

- One of the world's leading makers of performance luxury apparel has chosen the Chabanel area to open its 8th manufacturing facility
- 115,000 square-foot factory
- 650 new positions expected at full capacity by the end of 2020

Glamorous & tech savvy fashion events

Attracting over half a million visitors a year, the Montréal Fashion & Design Festival is the largest outdoor fashion and design event in North America.



FASHION & DESIGN FESTIVAL



∜ashiontech **∀**estival









Fashion Forward conference series presents panel on AI & tech influences



A worldwide recognition

Best city in Canada and 6th in the world TimeOut, 2019

Most reputable city in the Americas Reputation institute, 2018

Best student city in the Americas
Os best student cities 2018

Most affordable major city in Canada and the U.S. UBS prices and earnings, 2018

Best bicycle-friendly city in North America Copenhagenize, 2017

3rd friendliest city in the world Rough guides, 2016

UNESCO city of design since 2006

Top host city in North America for international association events
Union of international associations (UIA), 2018

A cultural metropolis

- Important cultural institutions and more than
 70 museums and exhibitions
- 8 Schools of Arts and 2 conservatories
- More than 120 festivals and annual events
- **178** show halls
- 273 cinema halls
- 87 editors et 60 bookstores
- Close to 6,000 restaurants, bistros and cafés



02

A Deep and Growing Pool of Highly Qualified Talent





Fashion & design teaching institutions, research centers and associations



Fashion teaching institutions and research centres

Greater Montréal boasts many teaching institutions that provide university and college programs in the fashion sector.

- A bachelor's degree in fashion management and design is offered in partnership with Université du Québec à Montréal (UQÀM) and Groupe Collège LaSalle, at École supérieure de mode de Montréal.
- College programs specializing in fashion design, fashion marketing and garment production management are offered in 3 organizations:
 - International Fashion School of Collège LaSalle
 - Fashion School of Cégep Marie-Victorin
 - Fashion School of Collège Notre-Dame-de-Foy (Québec city)
- A college program in textile printing offered at Centre du design et impression textile.
- McGill University's Bensadoun School of Retail Management (BSRM) dedicated to the future of retail will act as a hub in the heart of Montréal for students, researchers and practitioners to work collaboratively towards addressing the host of real-world challenges facing retailers today.

In addition to the teaching institutions the fashion industry benefits from specialized research centres:

- Vestechpro, an affiliate of CEGEP Marie-Victorin, offers innovation, research, and development support services, organizes training and development activities, and communicates strategic information.
- CTT Group, a technology transfer centre affiliate of CEGEP St-Hyacinthe's Industrial Chair on Innovative Technical Textiles.
- SCALE AI, Canada's AI supply chain supercluster based in Montréal and dedicated to building the next-generation supply chain and boosting the industry performance by leveraging AI technologies applied to fashion and retail within its collaboration with the Bensadoun School of Retail Management.

A large pool of college and university students in Fashion

Programs related to Fashion	College graduates in 2015
Display Design	80
Fashion Design	113
Fashion Marketing	166
Graphic Design	168
Business Management	358
Accounting and Managenent Technology	443
TOTAL	1,328

Greater Montréal boasts more than 8,000 college and university graduates in fields related to Fashion and Management

Programs related to Fashion	University graduates in 2016
Applied Design	165
Graphic Arts	128
Business Management	168
Production Management	323
International Business	395
Marketing and purchasing	939
Business Administration	4,360
TOTAL	6,478

Source: Ministère de l'Éducation, du Loisir et du Sport du Québec, 2017.



The most bilingual and trilingual metropolitan area in Canada

- 2.5 million residents speak English, that's 9% more than in Vancouver
- 55% of the population is bilingual (English and French), compared to 8% in Toronto and 7% in Vancouver
- Almost 20% of the population is fluent in three or more languages compared to 4% in Toronto and 3% in Vancouver
- 140+ languages spoken, a key advantage for doing business with foreign markets
- A bilingual and trilingual workforce allowing you to easily do business with Paris, New York City and the rest of the world

03

An Innovative and Creative Business Environment





A strong information technologies industry sector (IT)

- 107,500 qualified employees in IT, and 5,240 companies
- A GDP of \$11.6 B
- Lowest operating costs in North America for software development, ahead of Toronto, Boston, New York and San Francisco
- Broadly diversified industry:





video game development hub in the world





in Canada and a world leader in VFX & animation



5th

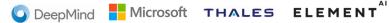
highest tech jobs concentration among the largest metropolitan areas in Canada & U.S.



A world-class hub in Artificial Intelligence

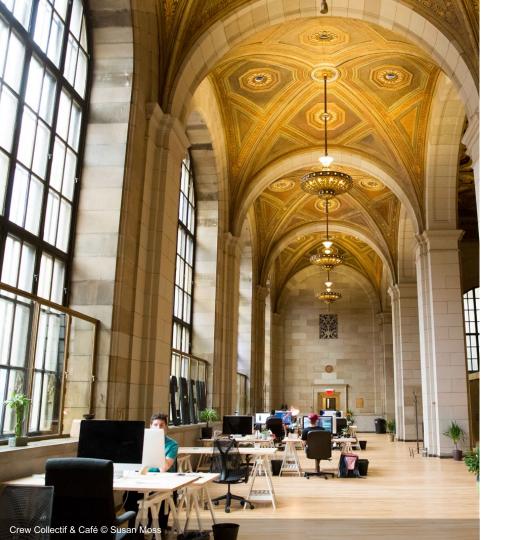
- Nearly \$1.1 billion in Al investments announced in Greater Montréal since 2016
- The Canadian government chose Montréal as headquarters for **SCALE AI**, Canada's AI supply chain super cluster
- All major players and a thriving community aiming for a better world











A booming startup ecosystem

- One of the top startup ecosystems in the world
- \$861 million in VC financing in Montréal in 2018 (+29%)
- +30 incubators/accelerators
 - and counting!
- +45 coworking spaces



























Source: "Global Ecosystem Report", 2018; "Montréal Startup Ecosystem Report", Credo, 2016; "Midterm Report" - Smart City, February 2017; Canadian Report "Money Tree", PwC Canada | CB Insights, 2019.

04

Attractive Operating Costs and Incentives





Tax credits

Between and

Refundable

Tax credit for the design of factory-made products (fashion design section)



Tax credits



Scientific research and experimental development



Tax credits

30%*
of eligible salaries

* Up to \$25,000 / employees / year

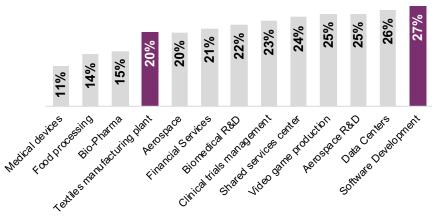
Development of E-business

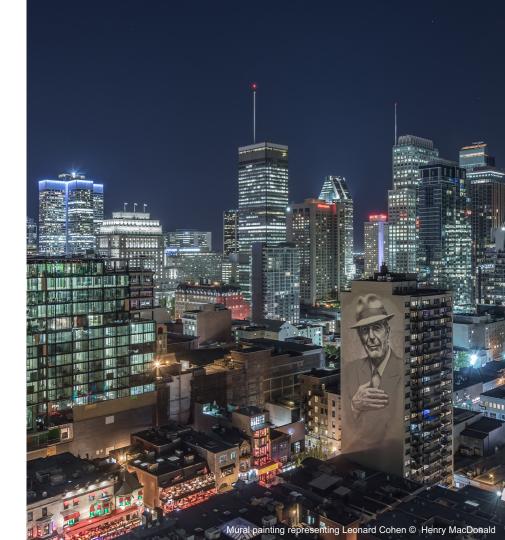


Very attractive operating costs for many industries

- Overall, running a business costs less in Greater Montréal than in any other major metropolitan area in Canada and the U.S.
- More than 20% cost advantage on average for high-tech sectors:

Greater Montréal's cost advantage compared to the average of the 20 largest metropolitan areas in Canada and the U.S., 2018



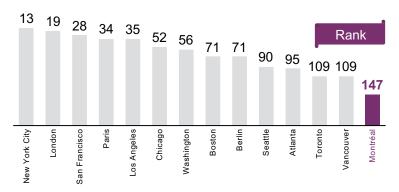




A low cost of living

Greater Montréal is cheaper than almost all other large cities in North America and Western Europe:

Mercer Cost of Living Index
World rank from most to least expensive, 209 cities*



Greater Montréal offers a higher purchasing power thanks to:

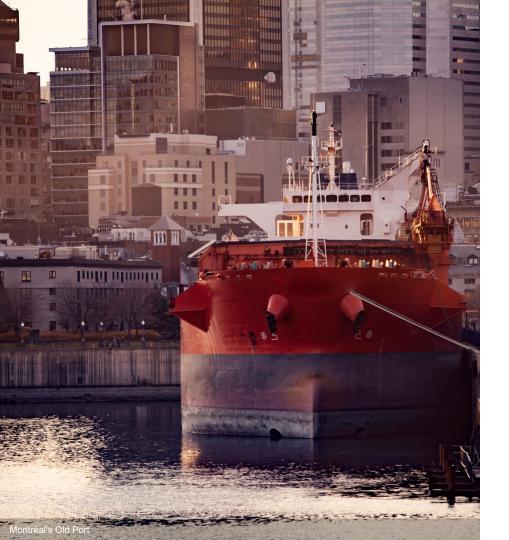
- Cheap housing
- Generous family allowances
- Low private medical insurance costs
- Affordable child care

^{*}A higher rank represents higher costs. Source: "Cost of Living Survey", Mercer, 2018.

05
Access to Markets







A gateway to 70% of the world's GDP

Thanks to **NAFTA**, **CETA**, **CPTPP** and 12 other free trade agreements in force*

Direct access to 1.5 billion wealthy consumers and a combined GDP of US\$55 trillion (70% of the world's output of goods and services)

Only Canada has free trade agreements with all G7 countries

*North American Free Trade Agreement (NAFTA), Comprehensive Economic and Trade Agreement (CETA) and Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP)

Source: Invest in Canada, 2019; The World Bank, 2017.

A world-class logistics hub

Major maritime hub: port of Montréal

- Largest container port in Eastern Canada and main port for approximately 95% of all importers and exporters in Québec and Ontario
- 2nd largest port in Canada
- Open 12 months/year
- + 38 million tonnes of goods are handled at the Port of Montréal each year, 36% of which are containerized
- Expansion project for the Contrecœur terminal, contributing
 \$2.1B in added value to the Canadian economy

High-quality transportation infrastructure

- Intermodal transportation hub: air, maritime, road and rail transportation
- More than 142 million tonnes of goods handled
- 3 industrial port zones (IPZ) in Greater Montréal (Montréal, Contrecœur, Côte-Sainte-Catherine) dedicated to transportation and logistics projects



























A logistics hub with many advantages



Transit times

Shortest transit times from Europe and the Mediterranean to North America

Strategic location

Closest international container port to North America's industrial heartland

Speed

One-stop port, with no intermediate calls

Reliability

Dedicated weekly services from the leading global carriers

Cost efficiency

Balanced equipment flows through full vessel discharge and load

Flexibility

Partners are flexible to extraordinary requests and can accommodate needs on a case-by-case basis

Efficiency

Container dwell time lower than North American East Coast standards

Choice

Directly connected to two Class 1 North American rail networks, with daily departures to Toronto, Chicago and Detroit

Market reach

Access to 40 million consumers within one trucking day and 70 million consumers within two rail days

Supply chain collaboration

Continuous communication among terminal operators, the Montréal Port Authority and railway companies to ensure seamless operations and low dwell times

The excellence of Canada

The easiest place to start a business in the G20 World Bank, Doing Business, 2019

One of the soundest banking system in the world: first in the G7 and second among 140 countries Economist Intelligence Unit, 2018

Ranks second in the G20 for doing business over 2019-2023

Economist Intelligence Unit, 2018

Best country in the Americas and 6th in the world to attract top talent

World Talent Ranking 2018, International Institute for Management Development



06

Montréal International's Personalized, Free and Confidential Services





Montréal international, a single point of access to a series of personalized, free and confidential services



Long-term strategic support



Economic data and communication services



Government relations facilitation



Incentive programs assistance



Foreign workers immigration assistance



International recruiting missions



Contact us



International

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