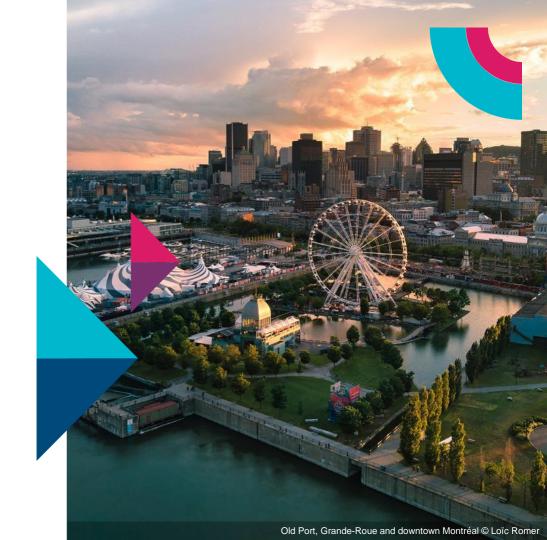


Greater Montréal: So Many Reasons to Invest







Content



01

Montréal: A Strong and Growing Metropolis, Strategically Located

05

An Exceptional Quality of Life

02

A World Leader in High Value-Added Sectors

06

Montréal International's Personalized, Free and Confidential Services)3

A Deep and Growing Pool of Highly Qualified Talent

)4

Attractive Operating Costs and Incentives

A strong and growing metropolis, strategically located in North America



Population

- 4.3 million residents
- 23% of population are foreign-born (34% for the city of Montréal)



Economy

- Best economic growth in Canada in 2018 and 2019
- Best economic growth forecast for Canada in 2022*
- \$2.233 billion in foreign direct investment in 2020 supported by Montréal International



Location

- 82 municipalities, 1 metropolitan area
- A 90-minute flight to Boston and New York City
- Less than a one-hour drive to the U.S. border



Note: * Between 2019-2022.

Source: Conference Board of Canada, 2021; Statistics Canada, 2020; Montréal International Analysis.

A booming economy built on a strong foundation



Greater Montréal is a champion of economic growth in Canada in 2018 and 2019



Québec has a wellbalanced budgetary policy



A Aa2 credit rating for Québec, with a stable outlook Moody's, 2019



Home to the *Caisse de dépôt et placement du Québec*, one of the largest institutional fund managers in North America

Among the largest pension fund managers worldwide



Access to a clean (99%), renewable, stable and affordable electricity
Lowest rates among the 20 largest metropolitan areas in Canada and the U.S.



Advantageous and stable incentives

Research and development, multimedia production, e-business development, video and film production, and international financial centres, etc.



A gateway to 60% of the world's GDP

Thanks to **CUSMA**, **CETA**, **CPTPP** and 12 other free trade agreements in force*

Direct access to **1.5 billion consumers** and a **combined GDP** of **US\$50 trillion** (60% of the world's output of goods and services)

Only Canada has free trade agreements with all other G7 countries

*Canada-United States-Mexico Agreement (CUSMA), Comprehensive Economic and Trade Agreement (CETA) and Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP)

Source: World Trade Organization, 2020; World Bank, 2019; Census Bureau, 2020..

High-quality transportation infrastructures



- 20.3 million passengers in 2019
- Direct flights to more than 150 direct destinations, including 119 international (28 in the USA): the most international airport in Canada
- Major investments of \$2.5 billion planned over five years



- 2nd largest port in Canada and 1st container port in Eastern Canada
- 39 million metric tonnes of merchandise in transit every year, including 37% containerized cargo
- Major investments announced for upcoming years



A world leader in high value-added sectors



1 st

city in Canada and a world leader in digital creativity



2nd

best place to invest in aerospace in North America



3rd

best place to invest in AI in North America



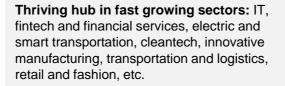
5th

largest video game development hubs in the world



6th

largest life sciences and health technologies hubs in North America



Major companies located in Greater Montréal













































A world-class hub in artificial intelligence

- \$3+ billion in Al investments in Greater Montréal since 2016
- The Canadian government chose Montréal as headquarters for **SCALE AI**, Canada's AI supply chain supercluster
- A community of more than 600 researchers and graduate students at Mila - the world's largest academic research lab in deep learning and reinforcement learning
- Sample of major players located in Greater Montréal:









SAMSUNG















A booming startup ecosystem

- Canada is the most attractive country in the world for entrepreneurs according to the OECD
- More than US\$2.7 B in VC in Montréal between 2018 and 2020
- Six of Canada's ten most active VCs in 2020 are based in Greater Montréal
- 30+ incubators/accelerators
- 45+ coworking spaces

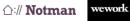


























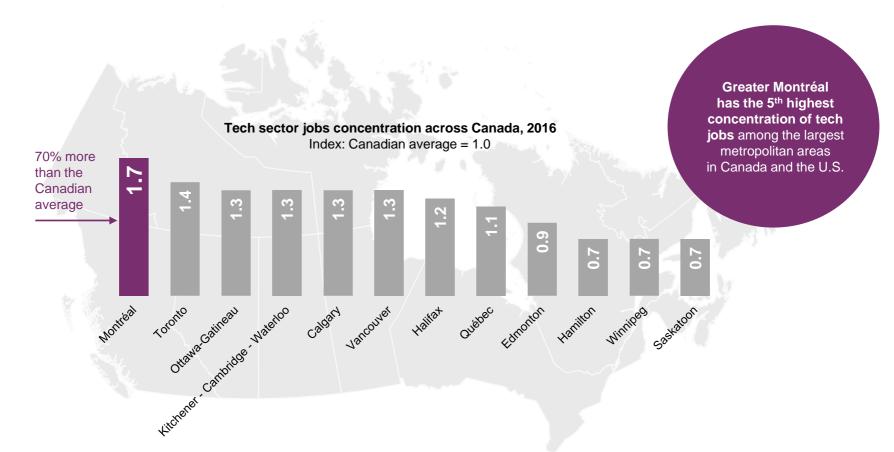




techstars_

Source: OECD Indicators of Talent Attractiveness, 2019; "Global Ecosystem Report" 2018; Credo, "Montréal Startup Ecosystem Report", 2016; "Midterm Report" - Smart City, February 2017; Canadian Venture Capital & Private Equity Association, 2018, 2019 and Q3, 2020.

The highest concentration of tech jobs in Canada



The best student city in the Americas and Canada's university capital

- Canada's university capital: 11 university institutions and 60 colleges
- 320,000 post-secondary students, including more than 200,000 university students and 35,500 international university students
- 1st in Canada for university research funding with \$1.34+ billion yearly



city in the
Americas
tied with Boston
QS Best Student
Cities Rankings
2022

Best student

1	Montréal tied with Boston
2	Toronto
3	New York
4	Vancouver
5	San Francisco





Canada's most bilingual and trilingual population



2.5 million residents speak English, that's 9% more than in Vancouver



55% of the population is bilingual (French and English), compared to 8% in Toronto and 7% in Vancouver

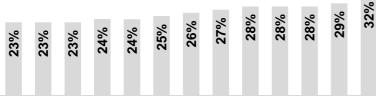


Almost 20% of the population is fluent in three or more languages, compared to 4% in Toronto and 3% in Vancouver

Attractive operating costs

- Overall, running a business costs less in Greater Montréal than in any other major metropolitan area in Canada and the U.S.
- More than a 26% cost advantage on average for high-tech sectors:

Greater Montréal's cost advantage compared to the average of the 20 largest metropolitan areas in Canada and the U.S., 2019



Food processing the theories brings of the process of the process

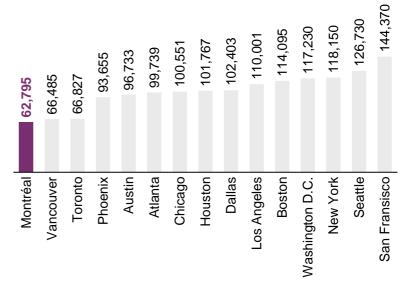




The most affordable tech salary costs

Greater Montréal has the lowest tech talent wage in Canada and the U.S. with an average of US\$ 62,795:

Average tech talent yearly wage (in US\$)
Selected metropolitan areas in Canada and in the U.S.



Easy access to highly advantageous incentives

Major projects and innovations

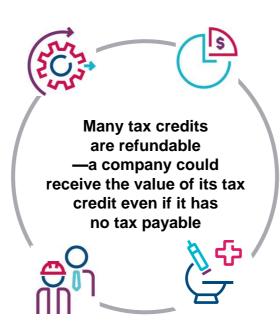
Grants, interest-free loans and other supports, including:

- ESSOR program
- Tax holiday for large investment projects
- Tax Credit for Investments and Innovations (C3i)
- Incentive Deduction for the Commercialization of Innovations
- Competitive electricity rates of CA¢3.98/kWh for large power*

Labour development

Example of incentives:

- 25% of costs to implement training programs
- 50% of costs to create an HR department



Sector tax credits

Equivalent to eligible salaries and expenses:

- Up to 43% for film and video production
- Up to 37.5% for multimedia production
- Up to 30% for e-business development
- 24% for international financial centres

Research and development

- Up to 30% tax credit on R&D expenses
- Tax holiday for foreign researchers and experts
- And many others, such as: Prompt, Mitacs, National Research Council Canada

Note:

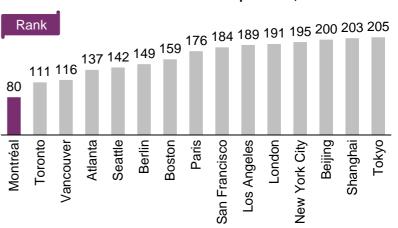
^{*} Rate LG: large power with minimum billing demand of 5,000 kW, transmission and distribution included, for 120-kV supply with 95% load factor, and including the Economic Development Rate reduction (if eligible).



A low cost of living

Greater Montréal is **cheaper than almost all other large cities** in North America, Western Europe, China and Japan:

Mercer Cost of Living Index
World rank from least to most expensive*, 209 cities



Greater Montréal offers a higher purchasing power thanks to:

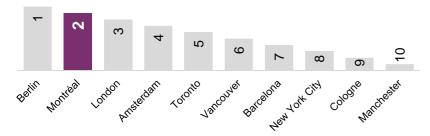
- Cheap housing
- Low medical insurance costs
- Generous family allowances
- Affordable child care

^{*} Montréal International's analysis. Source: Mercer, "Cost of Living Survey," 2021.

An exceptional quality of life

Montréal is the 2nd best city in the world for millennials:

Nestpick Millennial Cities Ranking, 2018 World rank



- Lowest homicide rate among the 20 largest metropolitan areas in Canada and the U.S.
- Universal health care
- Lowest education tuition fees in North America
- Vibrant cultural metropolis with 100+ festivals and 70 museums





Globally recognized

Most reputable city in the Americas

Reputation Institute, 2018

Best city in Canada and 6th in the world Time Out, 2019

Best student city in the Americas

QS Best Student Cities Rankings, 2019

Best city in the Americas for its quality of life Knight Frank, City Wellbeing Index, 2020

Most affordable major city in Canada and the U.S. UBS Prices and Earnings, 2018

Best Cycling City in North America

Coya, Global Bicycle Cities Index, 2019

Second most walkable city in Canada Walk Score, 2020

UNESCO City of Design since 2006

Top host city in North America for international association events

Union of International Associations (UIA), 2020

"Our commitment to Montréal began with our Montréal office, and it has never been stronger. The opening of our Google Brain centre in Montréal and our \$4.5-million investment [...] to support the Montréal Institute for Learning Algorithms (MILA) are part of that commitment. Montréal's growing expertise is attracting a lot of international attention."

 Marie-Josée Lamothe, Former Managing Director, Google Québec

Google

"Greater Montréal offers life sciences companies a very welcoming environment, with a very open spirit of collaboration among universities, research institutions, industry, and governments. I would also like to mention the strategic support provided by Montréal International which, along with its partners, has actively contributed to our company's growth."

 Neil Fraser, President, Medtronic of Canada

Medtronic

"Microsoft is excited to engage with faculties, students and the broader tech community in Montréal, which is becoming a global hub for Al research and innovation."

Brad Smith, President, Microsoft



"We like to hire really smart problem solvers, and Québec universities are producing the kind of talent we need. Our decision [to locate in Montréal] was based on a market study that looked at the availability of skills in local markets, market size, costs, local incentives, university programs and number of graduates."

Alan Vesprini, Managing Director,
 Morgan Stanley's Montréal Technology Centre

Morgan Stanley

"Other regions offer one or more of these key success factors, but Greater Montréal stands out because it has succeeded in combining them into a socio-economic model that is closely aligned with our needs."

Francis Baillet, Vice-President,
 Corporate Affairs, Ubisoft Montréal



"We will leverage Montréal's unique ecosystem of world class talent and creativity to advance the applications of ethical artificial intelligence world-wide."

 Patrice Caine, Chairman and Chief Executive Officer, Thales

THALES

Montréal International, a single point of access to a series of personalized, free and confidential services



Long-term strategic support



Economic data and communication services



Government relations facilitation



Incentive programs assistance



Foreign workers immigration assistance



International recruiting solutions



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