

Greater Montréal: A Thriving Health Tech Hub



The world's best economic promotion agency at your service



Montreal





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Montréal International's Personalized, Free and Confidential Services

A strong and growing metropolis, strategically located in North America



Population

- 4.3 million residents
- 23% of population are foreign-born (34% for the city of Montréal)



Economy

- Best economic growth in Canada in 2018 and 2019
- Best economic growth forecast for Canada in 2022*
- **\$2.233 billion in foreign direct investment** in 2020 supported by Montréal International



Location

- 82 municipalities, 1 metropolitan area
- A 90-minute flight to Boston and New York City
- Less than a one-hour drive to the U.S. border

Note: * 2019-2022. Source: Conference Board of Canada, 2021; Statistics Canada, 2020; Montréal International Analysis.



01 Life Sciences: A Strategic Sector for Québec





Québec's ambitious Life Sciences Strategy

Four key objectives

- 1 Increase Investment in research and innovation in all life sciences
- 2 Foster the creation of innovative companies and ensure their growth
- 3 Attract new private investment
- 4 Further integrate innovation into health and social services network

Two priority niches to position Québec internationally

- Precision medicine
- 2 Big Data in the health sector

Two goals

- Attract **\$4 billion** of private investment in Québec by 2022
- 2 Make Québec one of the **Top 5** North American life sciences clusters by 2027





Many key programs within the Québec strategy are fostering the Health Tech sector



Creation of an innovation bureau and the Chief health innovation strategist position



Creation of an innovation support fund

- 0 0 0
- Optimized and accelerated process for the integration of innovative health technologies

02 A Unique Interconnected & Collaborative Ecosystem





Canada's fast growing medical device market



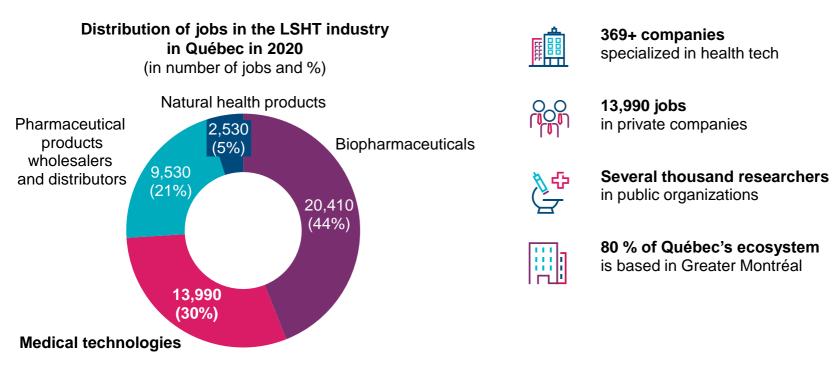
US \$6.7 B

Medical device market size (2017)

5.7% Compound annual growth rate in revenues 2016-2021(in US\$)

*The Canadian medical device market was ranked 8th in the world in terms of value in 2017. Source: BMI Research's Worldwide Medical Devices Market Factbook 2017, Invest in Canada, 2017: http://www.ic.gc.ca/eic/site/Isg-pdsv.nsf/eng/h_hn01736.html.

Québec boasts a thriving health tech sector with 35% of businesses and 30% of LSHT jobs

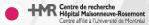


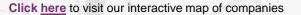
Source: Ministère de l'Économie et de l'Innovation, "Secteur des sciences de la vie et technologies de la santé, Recensement des entreprises 2020; Statistics Canada, Special compilation based on the Labour Force Survey, 2020; Montréal International's analysis.

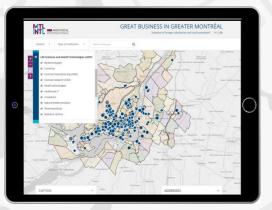
Numerous Health Tech companies are booming in Montréal



Major hub to boost business partnerships throughout the region











Trudeau International Airport



- Industrial park / innovation cluster
- University Hospital Centre
- University

World-renowned scientific excellence centres and infrastructures

Research centres Montréal is reputed for its collaborative approach (Research – Industry – Government) *neuro Centre universitaire _____ McGill University de santé McGill Health Centre **CHUM** Recent major investments in cutting-edge infrastructures: MONTREAL Douglas HEART Université 💾 INRS ugm NIVERSITÉ DE RECHERC **CHU Sainte-Justine**, g **McGill University** Centre hospitalier Mother & child **Health Centre Genome**Ouébec de l'Université de **university Hospital** (MUHC) Montréal (CHUM) Centre Hôpital général juif NAC · CNAC Jewish General Hospital 500.000 220,000 80,000 ambulatory ambulatory ambulatory Centre de recherche Hôpital Maisonneuve-Rosemont entre affilié à l'Université de Montréal visits/year visits/year visits/year

NUTITUTE FOR RESEARCH IMMUNOLOGY AND CANCEL

de Montréa

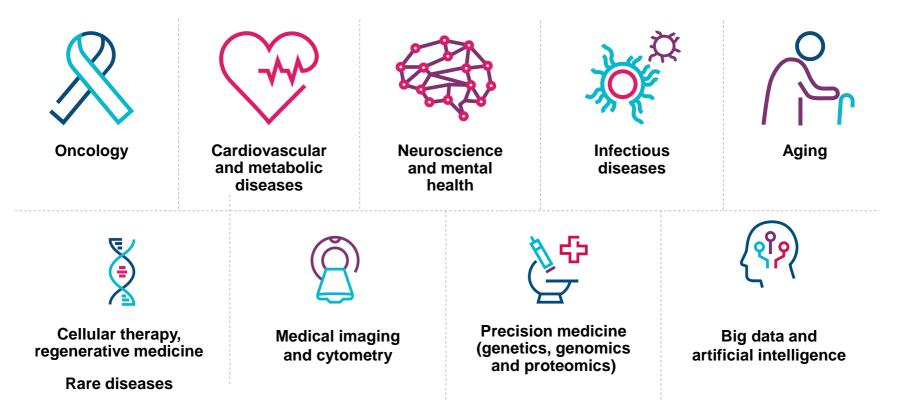
HSCM FHSCM

Doués pour la vie

СНЦ

Sainte-Justine

Montréal has developed an internationally acclaimed expertise in several fields



Many opportunities for foreign investors within the Montréal Health Tech strategic axes



Connected health

ITC

- Patient autonomy patient and home-based care
- Mobile applications
- Wellness
- Healthcare logistics
- Electronic medical record
- Optimization of operations

TELEHEALTH

- Telemedicine
- Remote monitoring
- Remote training

BIG DATA

- **Diagnostic assistance**
- Tailored treatment
- Genetic profile
- Predictive analysis
- Internet of thinas



Imaging and simulation

VISUALIZATION

Diagnosis support

SURGICAL APPLICATIONS

- Surgical planning
- Guidina
- Surgical robots

MEDICAL TRAINING

- Health personnel
- Specialized training



PREVENTION

SPORTS MEDECINE Injury prevention Performance improvement

REHABILITATION

- Prostheses
- Physiotherapy
- Environment adjustment
- Recovery
- **Biomechanics**



Personalized health

DIAGNOSIS

- Biomarkers
- Near-patient tests

CUSTOM SOLUTION

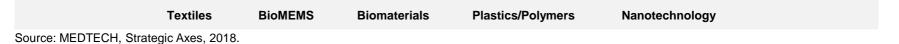
- Implants
- Targeted treatment

NEUROSCIENCE

CARDIOLOGY

ORTHOPAEDICS

ENABLING TECHNOLOGIES



World-class Health Tech University research chairs



 Canada Research Chair in orthopedic Engineering & NSERC/Medtronic Industrial

- Research Chair in Spine Biomechanics Chairholder: Carl-Éric Aubin
- Canada Research Chair in Quantitative Magnetic Resonance Imaging Chairholder: Julien Cohen-Adad
- Canada Research Chair in Medical Imaging and Assisted Interventions Chairholder: Samuel Kadoury
- Canada Research Chair in Vascular Optical Imaging
 - Chairholder : Frédéric Lesage
- Canada Research Chair in Medical Nanorobotics Chairholder: Sylvain Martel
- Canada Research Chair in Fabrication of Advanced Microsystems and Materials Chairholder: Daniel Therriault
- Canada Research Chair in Mechanobiology of the Pediatric Musculoskeletal System Chairholder : Isabelle Villemure

TÉLUQ

Canada Research Chair in Biomedical Data Mining Chairholder: Neila Mezghani



- Canada Research Chair in 3-D Imaging and Biomedical Engineering Chairholder: Jacques de Guise
- Canada Research Chair in Biomaterials and Endovascular Implants Chairholder: Sophie Lerouge
- Canada Research Chair in Engineering Innovations in Spinal Trauma Chairholder: Yvan Petit
- 🐯 McGill
- Canada Research Chair in Micro and Nanobioengineering Chairholder: David Juncker
 - Canada Research Chair in Biosynthetic Interfaces
 Chairholder: Marta Cerruti
- Concordia
 - Canada Research Chair in Biomedical Imaging and Healthy Aging Chairholder: Habib Benali

Examples of flagship programs to accelerate discovery, development and commercialization



Consortium for Industrial Research and Innovation in Medical Technology



Business incubator dedicated to high-tech companies, for instance medical technologies and manufacturing



Accelerator for medical technology companies

MEDxlab

Accelerator for digital health created by Centre québécois d'innovation en biotechnologie (CQIB) and Campus des technologies de la santé (CTS)



Startup accelerator and entrepreneurial community located within Concordia University



Connector and facilitator for the neurotechnology community providing key resources and technological initiatives



TransMedTech Institute, a unique transdisciplinary open innovation hub



- Supports the development of next-generation medical technologies for important diseases to facilitate their implementation in the health system and industry
- Living Lab focused on users and needs dynamics fostering transdisciplinary and intersectoral collaborative research, open innovation and creativity.
- Partners and founding institutions



Confirmed initiatives since 2017:

- **47** projects in development
- 7 Chairs /recruited professors
- 40 Platforms
- 84 Students / 3 training programs (entrepreneur, industry, academic)
- 74 Scientits/clinicians
- **63** Partnering institutions companies
- 36 HQP

Strong venture capital funding from various players in Québec

- More than US\$2.7 billion in VC investments between 2018 and 2020 in Montréal
- 6 of the 10 most active VCs in Canada in 2020 are based in Montréal
- Example of funding for life sciences companies:





Montréal is home to Canada's Al cluster headquarters



SCALE AI

Canada's AI supply chain supercluster



Québec's Al organization fostering the development of Québec's Al ecosystem



Other health-related Canadian superclusters



a cross-industry collaboration in healthcare, communications, technology



The Innovative Manufacturing supercluster: manufacturing 4.0



Mila, a thriving AI hub in the Mile-Ex neighbourhood

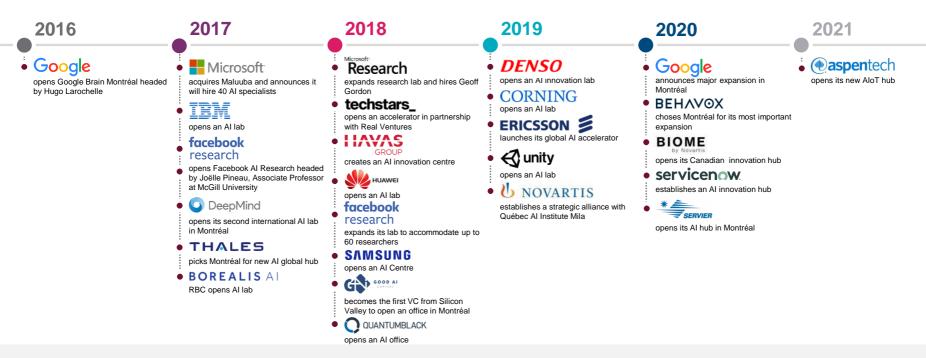
- With 600+ researchers, Mila is the world's largest academic research lab specialized in deep learning and reinforcement learning
- A collaborative ecosystem of AI researchers, startups and major companies
- Examples of global strategic partners within Mila:





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A few of the world leaders developing their AI expertise in Montréal



Other foreign companies that have chosen Greater Montréal



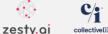
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BO/AST AI

Examples of Montréal-based companies using AI in healthcare



IMAGIA: developing radiomics biomarkers and clinical decision support systems

MIM

My Intelligent Machines: accelerating post genomic research by leveraging AI & bioinformatics



QUANTUMBLACK: using data, analytics, and design to optimize how drugs are brought to market



InVivo AI: facilitating accurate toxicity screening in the earliest phases of drug discovery



Corstem: medical imaging analysis and computer vision, using machine learning

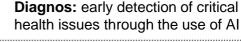


Informed experiments: distilling the complexity of gene interaction networks with AI algorithms to accelerate cancer research

PRECISION ANALYTICS

Precision analytics: predictive analytics and cloud computing to handle large datasets

DIAGNOS Your Knowledge Partner





Mr Young: Al-powered chatbot designed to help cope with anxiety

بن Myelin

Myelin: Al synthesis of ASD scientific data

with

InnoVie Health



Innovie Health: Al solution to drive the most accurate care management strategy for healthcare system

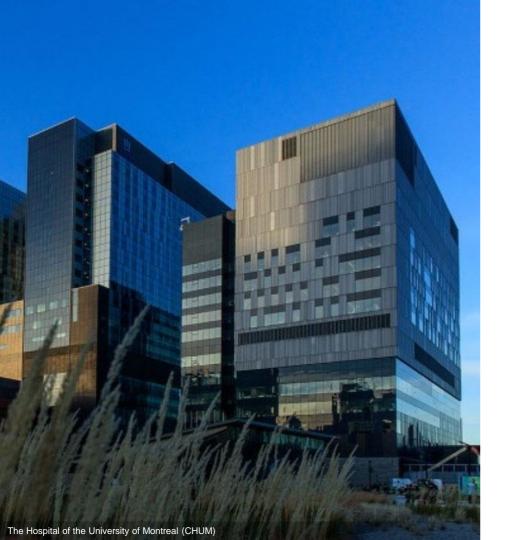
Arctic Fox AI: AI-assisted radiology for Alzheimer's and related dementias



BIOS: developing neural interfaces to enable AI-based treatments on organs and nerve systems throughout the body

zilia

Zilia: combines imaging, spectrometry and AI for the detection of biomarkers involved in ocular, neurological and systemic conditions



Key initiatives at CHUM to facilitate data access and the use of AI

Data lake project CITADEL

- The Center for the Integration and Analysis of Medical Data (CITADEL) of the Centre hospitalier de l'Université de Montréal (CHUM) is one of the initiatives adopted to facilitate learning, teaching and communication:
 - 20 integrated information systems
 - 19.4 million episodes of care
 - 3.6 million patient data

School of AI in Healthcare (SAIH)

- Devoted to the study of the social, legal and ethical implications of Al in the health sector
- Doctors and researchers at the CHUM are pursuing 80 projects involving artificial intelligence



Some examples of Montréal's expertise in VR and AR in healthcare



Pixel Dairy Productions Inc.

VR Ecosystem mixed and augmented reality: Designed for medical healthcare companies



VR rehabilitation system

OSSimTech[™]

VR open surgery simulators in orthopedics



VR video games to reduce pain for children receiving medical care

At the forefront of AI for good initiatives

For ethical & responsible Al



< > Si Montréal Declaration m Responsible AI_ fro </ >

Since December 2018 more than 1,900 signatures from citizens and 108 organizations

An initiative of the Université de Montréal

Research centres with AI for good initiatives



Fostering a dialogue on the socially responsible use of AI and the development of social and environmental applications. Montréal's AI4Good lab aims to get more women working in Artificial Intelligence and other events

HumanIA

Directing AI towards the common good through humanistic and multidisciplinary studies and research



Catalyst for technosocial and responsible innovation projects



TechAide AI4Good Conference and Hackathon 2020

SINCE ITS OFFICIAL LAUNCH IN 2016, TECHAIDE HAS RAISED \$1.34M FOR CENTRAIDE

03 A Deep and Growing Pool of Highly Qualified Talent





The best student city in the Americas and Canada's university capital

- Canada's university capital: 11 university institutions and 60 colleges
- 320,000 post-secondary students, including more than 200,000 university students and 35,500 international university students
- 1st in Canada for university research funding with \$1.34+ billion yearly



Best student city in the Americas tied with Boston QS Best Student Cities Rankings 2022



28 Source: QS Best Student Cities in the World, 2022; Ministry of Education and Higher Education, 2021; Research Infosource Inc., 2020.



A large pool of university students in life sciences and STEM-related programs* in Québec

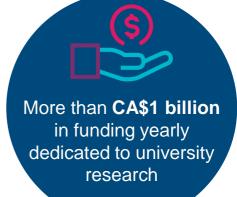


More than **50,000**

university students (80% in Greater Montréal)



More than **16,000** graduates (80% in Greater Montréal)



* STEM-related programs include computer engineering and computer science, mathematics, probabilities and statistics, electrical engineering and mechanical engineering. Source: Ministry of Education and Higher Education, 2020; compilation by Montréal International; Research Infosource Inc., 2018.

A pool of highly qualified workers

Life sciences and STEM-related occupations in Greater Montréal	Employees in 2020			
Life sciences professionals (including chemists, chemical engineers and biologists, etc.)	12,800			
Other engineers (including Industrial, manufacturing and computer engineers	15,900			
Computer and information systems professionals	96,700			
Mathematicians and statisticians	3,200			
Total	134,500			



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04 Attractive Operating Costs and Incentives





Competitive operating costs among the 20 largest metro areas in Canada and the U.S.

1 st clinical trials and life sciences R&D centre¹

1st Software development centre

2nd bio-pharma manufacturing²

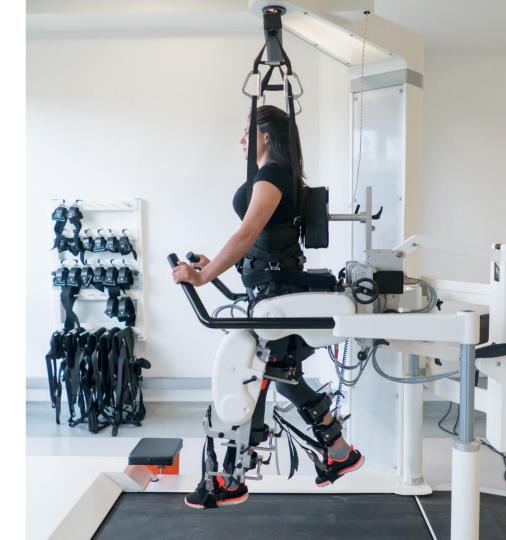
2nd medical devices manufacturing plant

Source: fDi Benchmark, 2020.

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1: Research, discovery, design, development or testing of biotechnology or pharmaceutical related products and/or medical devices.

2: Companies in this industry develop and manufacture therapeutic products and in vitro diagnostics using biotechnology.



Québec offers corporations an attractive tax treatment

Comparison of effective corporate tax rate (%) Selected Canadian provinces and U.S. States, 2021

Québec (Montréal)	26.50%			
Ontario		26.50%		
Massachusetts		27.32%		
California		27.98%		
New Jersey		28.11%		
Illinois		28.51%		
New York		34.64%		



Source: Investissement Québec, 2021.

Advantageous salaries for medtech companies

Median annual salaries* (US\$) for ten typical occupations in medtech

	Montréal	Toronto	Raleigh	Dallas	Minneapolis	San Diego	Boston San Francisco	
Quality Assurance Specialist	\$53,226	\$56,865	\$64,008	\$66,835	\$69,898	\$70,235	\$76,867	\$81,966
Clinical Liaison	\$54,887	\$58,662	\$63,651	\$68,292	\$69,685	\$72,026	\$74,789	\$83,097
Project Management Specialist	\$55,615	\$59,646	\$63,363	\$67,690	\$67,293	\$69,523	\$76,853	\$82,299
Regulatory Affairs Specialist	\$62,505	\$66,982	\$73,888	\$78,783	\$77,122	\$80,116	\$88,644	\$94,956
Manufacturing Engineer	\$68,290	\$72,564	\$83,694	\$91,962	\$88,976	\$93,911	\$97,815	\$104,287
Field Service Manager	\$72,362	\$76,404	\$91,794	\$96,812	\$96,483	\$99,235	\$108,584	\$118,101
Mechanical Engineer	\$76,023	\$80,536	\$95,517	\$104,745	\$100,393	\$106,178	\$110,255	\$118,086
Project Leader	\$78,257	\$83,523	\$102,382	\$108,053	\$105,484	\$110,388	\$118,172	\$128,516
Software Developer	\$77,046	\$81,550	\$99,087	\$104,234	\$100,897	\$106,539	\$111,951	\$125,225
Production Manager	\$83,956	\$89,461	\$105,907	\$113,545	\$109,576	\$113,695	\$122,580	\$133,606

* Base salaries based on 5 years of experience, Medical Device Manufacturing (NAICS 3391). Currency exchange based on the monthly average of May 2021: US\$1.00 = CA\$1.2126. Source: Economic Research Institute Inc., June 2021.

Various incentives tailored to your project



- Strategic Innovation Fund
- <u>Canada Economic Development</u> for Québec regions
 - Tax credit on SR&ED
- Mitacs Acceleration program for talent
- Support for technology innovation



- ESSOR Fund for Major Projects
- <u>Tax credits for Large Investment Project</u>
- Refundable Tax credit on R&D
- Tax Credit for Investments and Innovations (C3i)
- Deduction for the Commercialization of Innovations (IDCI)
- Financial assistance for job creation and training

Tax holiday for foreign experts and researchers



Sustainable development programs are also available at the municipal level

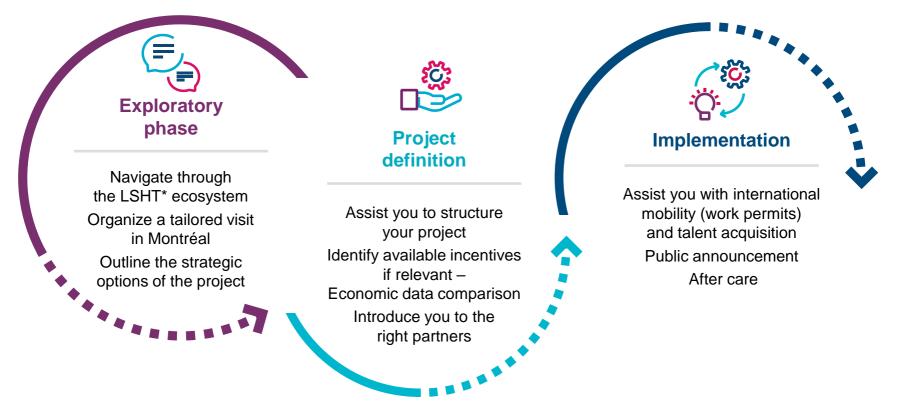
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Montréal International's Personalized, Free and Confidential Services





Your development in Montréal: Montréal International can assist you through the whole process



*LSHT: Life Sciences and Health Technologies



Contact us



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