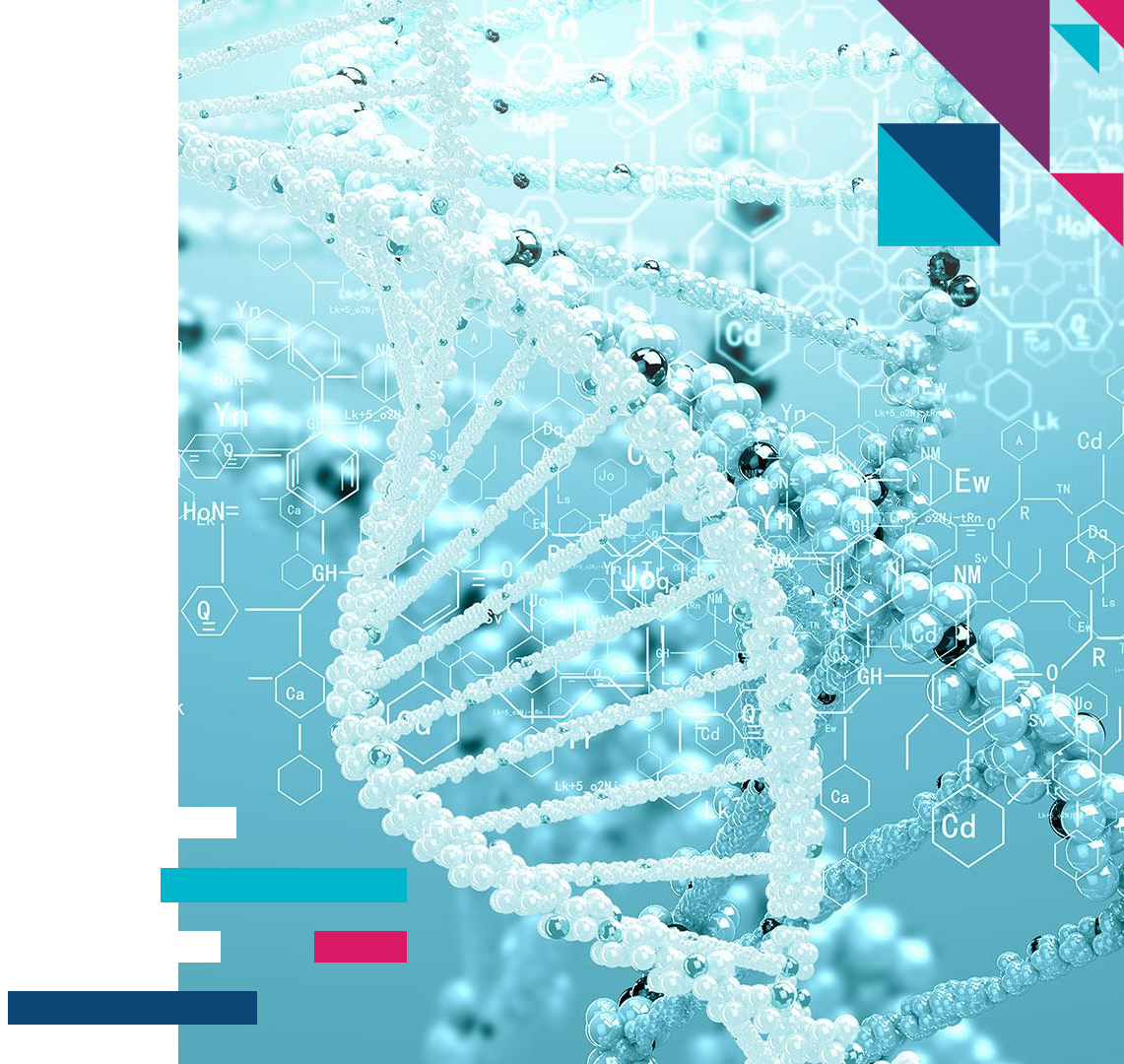




Greater Montréal: A Thriving Health Tech Hub



The world's best economic promotion agency at your service





Content



01

Life Sciences: A Strategic Sector for Québec

02

A Unique Interconnected & Collaborative Ecosystem

03

A Deep and Growing Pool of Highly Qualified Talent

04

Attractive Operating Costs and Incentives

05

Montréal International's Personalized, Free and Confidential Services

A strong and growing metropolis, strategically located in North America



Population

- 4.3 million residents
- 23% of population are foreign-born (34% for the city of Montréal)



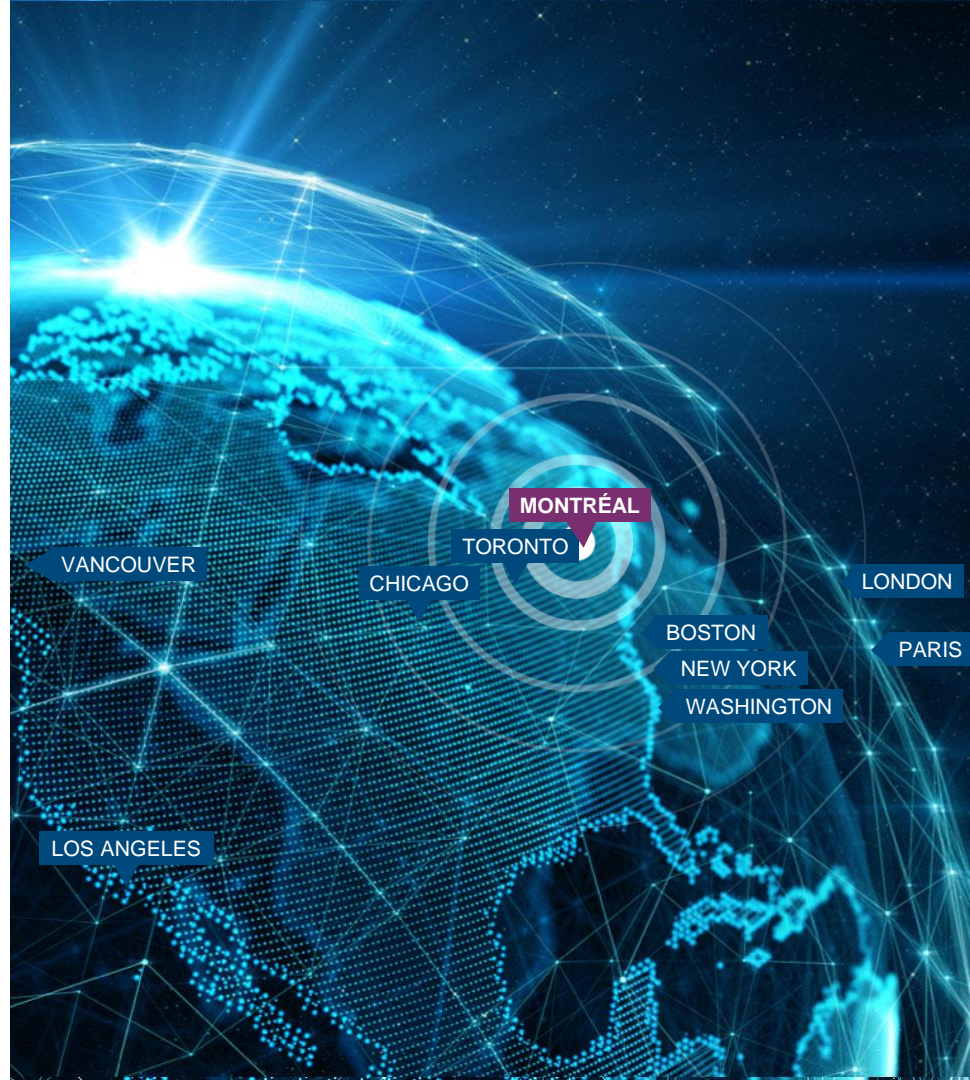
Economy

- Best economic growth in Canada in 2018 and 2019
- Best economic growth forecast for Canada in 2022*
- \$2.233 billion in foreign direct investment in 2020 supported by Montréal International



Location

- 82 municipalities, 1 metropolitan area
- A 90-minute flight to Boston and New York City
- Less than a **one-hour** drive to the U.S. border



Note: * 2019-2022.

Source: Conference Board of Canada, 2021; Statistics Canada, 2020; Montréal International Analysis.

01

Life Sciences: A Strategic Sector for Québec



Québec's ambitious Life Sciences Strategy

Four key objectives

- 1 Increase Investment in research and innovation in all life sciences
- 2 Foster the creation of innovative companies and ensure their growth
- 3 Attract new private investment
- 4 Further integrate innovation into health and social services network

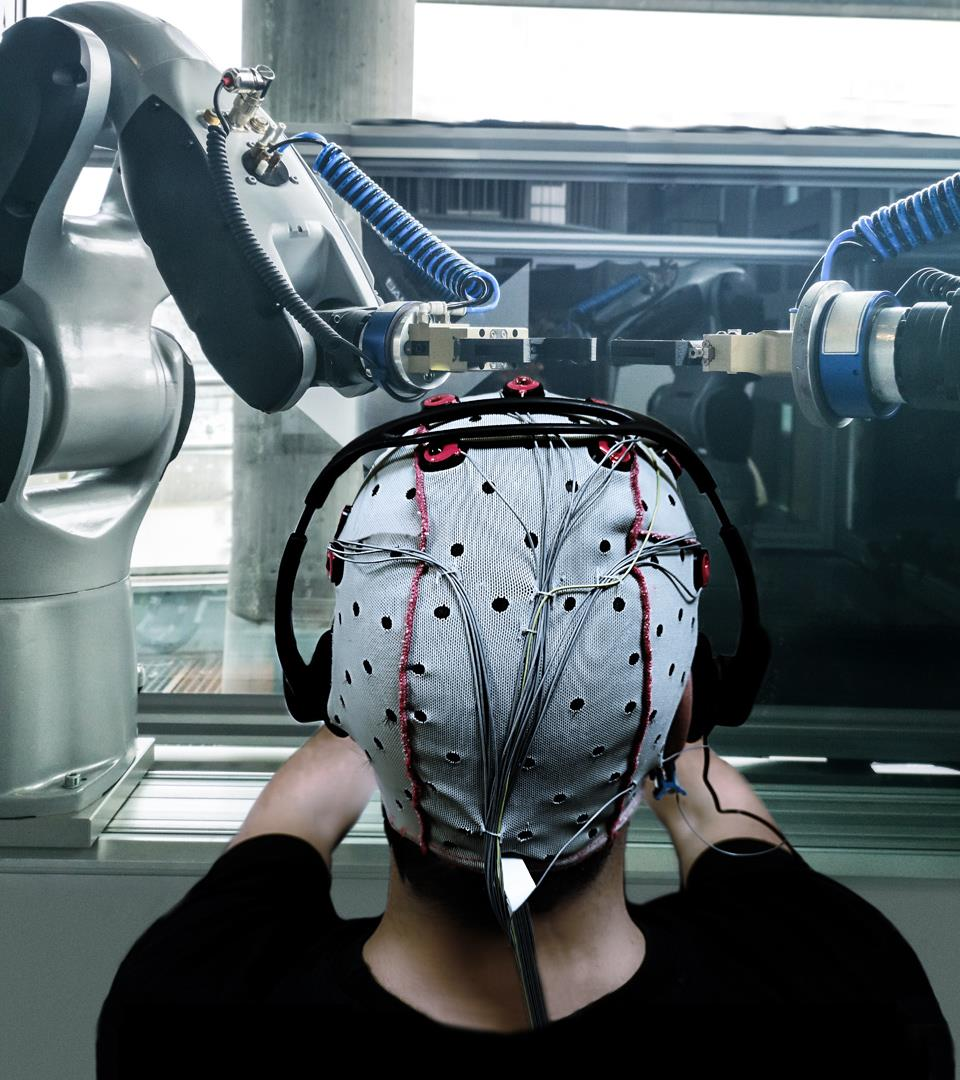
Two priority niches to position Québec internationally

- 1 Precision medicine
- 2 Big Data in the health sector

Two goals

- 1 Attract **\$4 billion** of private investment in Québec by 2022
- 2 Make Québec one of the **Top 5** North American life sciences clusters by 2027





Many key programs within the Québec strategy are fostering the Health Tech sector



Creation of an innovation bureau and the Chief health innovation strategist position



Creation of an innovation support fund



Optimized and accelerated process for the integration of innovative health technologies

02

A Unique Interconnected & Collaborative Ecosystem



Canada's fast growing medical device market

Ranked **8th**
globally*

US \$6.7 B

Medical device market size
(2017)

5.7%

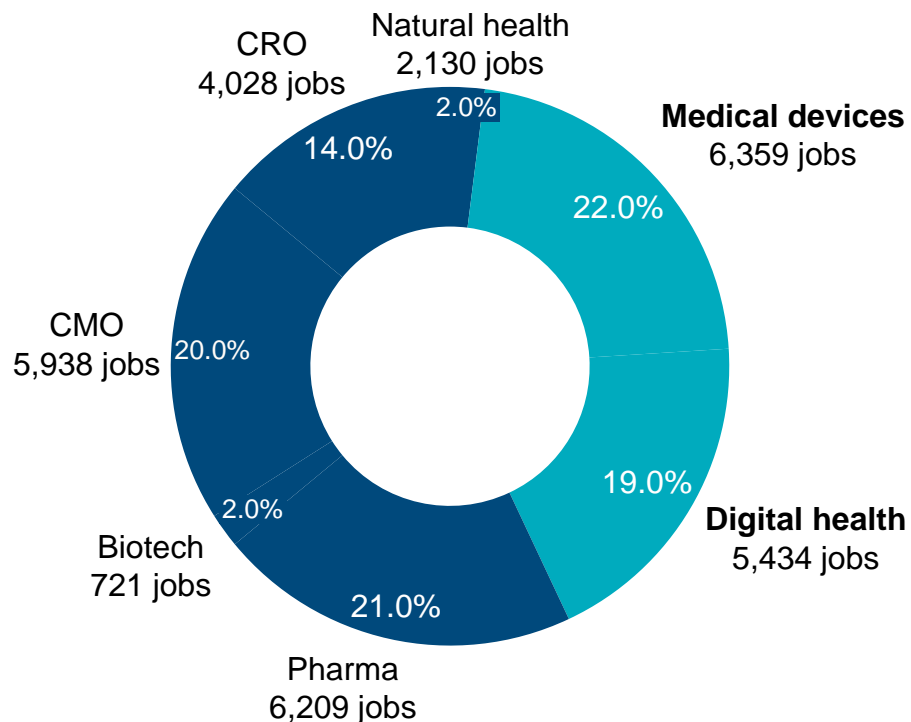
Compound annual growth
rate in revenues 2016-
2021 (in US\$)

*The Canadian medical device market was ranked 8th in the world in terms of value in 2017.

Source: BMI Research's Worldwide Medical Devices Market Factbook 2017, Invest in Canada, 2017: http://www.ic.gc.ca/eic/site/lsg-pdsv.nsf/eng/h_hn01736.html.

Québec boasts a thriving health tech sector

Distribution of jobs in Québec's life sciences and health tech (%)



Québec life sciences and health tech sector



56,000

Total jobs (80% concentrated in Greater Montréal)

Québec health tech sector

- **40%+** of all jobs and
- **50%+** of companies

Medical devices

151 companies

6,400 jobs

Digital health

169 companies

5,400 jobs

Numerous Health Tech companies are booming in Montréal

Foreign subsidiaries

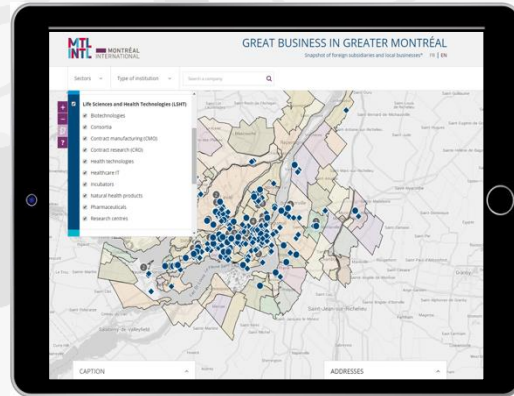


Local companies



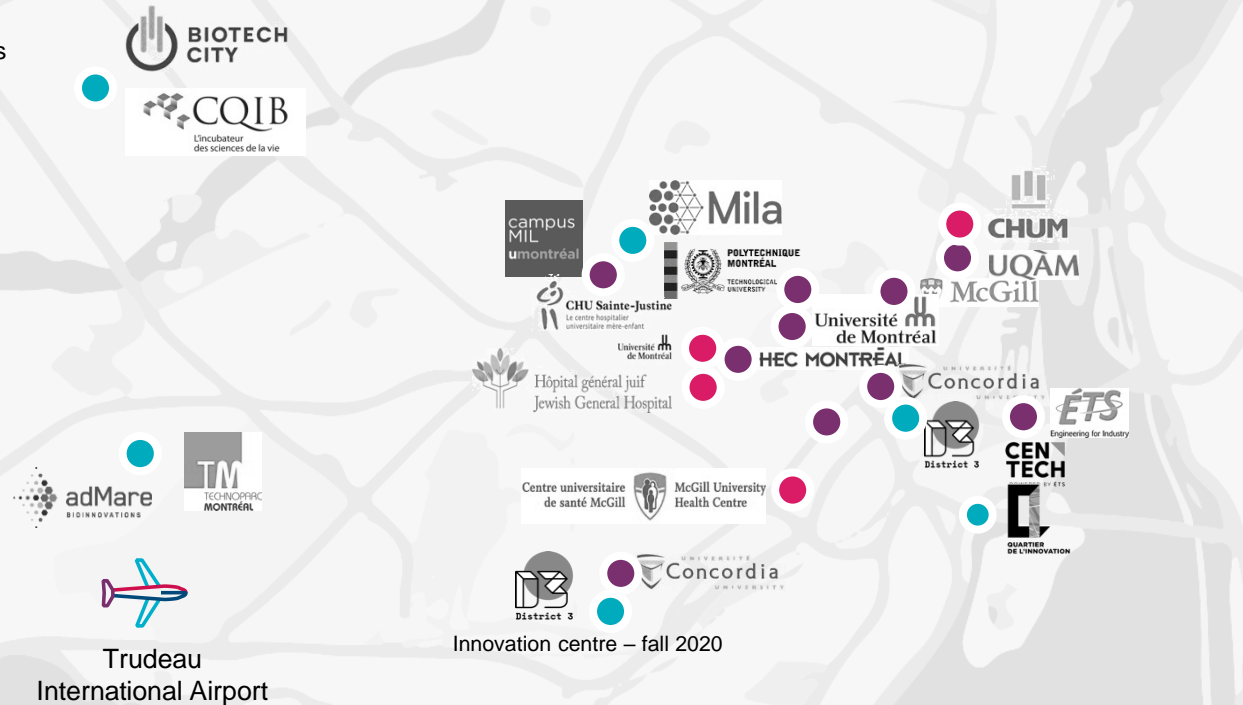
Major hub to boost business partnerships throughout the region

Click [here](#) to visit our interactive map of companies



Legend

- Industrial park / innovation cluster
- University Hospital Centre
- University



World-renowned scientific excellence centres and infrastructures

Montréal is reputed for its **collaborative approach**
(Research – Industry – Government)

Recent major investments in **cutting-edge infrastructures**:




**Centre hospitalier
de l'Université de
Montréal (CHUM)**

500,000
ambulatory
visits/year



**McGill University
Health Centre
(MUHC)**

220,000
ambulatory
visits/year



**CHU Sainte-Justine,
Mother & child
university Hospital
Centre**

80,000
ambulatory
visits/year

Research centres



Centre universitaire
de santé McGill



McGill University
Health Centre



Montréal Neurological
Institute-Hospital



INSTITUT
UNIVERSITAIRE DE
SANTÉ MENTALE



MONTREAL
HEART
INSTITUTE



INSTITUTE FOR RESEARCH
IN IMMUNOLOGY AND CANCER

Université
de Montréal



UNIVERSITÉ DE RECHERCHE
À RESEARCH UNIVERSITY



Institut universitaire
de gériatrie de Montréal



HSCM FHSC
Donnés pour la vie



Genome Québec



MONTREAL CLINICAL
RESEARCH INSTITUTE
AFFILIATED WITH UNIVERSITÉ DE MONTRÉAL



Center for Commercialisation of
Cancer
IMMUNOTHERAPY



Hôpital général juif
Jewish General Hospital



CHU
Sainte-Justine
Le centre hospitalier
universitaire mère-enfant
Université de Montréal



Centre de recherche
Hôpital Maisonneuve-Rosemont
Centre affilié à l'Université de Montréal

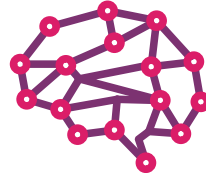
Montréal has developed an internationally acclaimed expertise in several fields



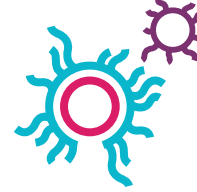
Oncology



**Cardiovascular
and metabolic
diseases**



**Neuroscience
and mental
health**



**Infectious
diseases**



Aging



**Cellular therapy,
regenerative medicine**

Rare diseases



**Medical imaging
and cytometry**



**Precision medicine
(genetics, genomics
and proteomics)**



**Big data and
artificial intelligence**

Many opportunities for foreign investors within the Montréal Health Tech strategic axes



Connected health

ITC

- Patient autonomy patient and home-based care
- Mobile applications
- Wellness
- Healthcare logistics
- Electronic medical record
- Optimization of operations

TELEHEALTH

- Telemedicine
- Remote monitoring
- Remote training

BIG DATA

- Diagnostic assistance
- Tailored treatment
- Genetic profile
- Predictive analysis
- Internet of things



Imaging and simulation

VISUALIZATION

- Diagnosis support

SURGICAL APPLICATIONS

- Surgical planning
- Guiding
- Surgical robots

MEDICAL TRAINING

- Health personnel
- Specialized training



Human performance

PREVENTION

SPORTS MEDECINE

- Injury prevention
- Performance improvement

REHABILITATION

- Prostheses
- Physiotherapy
- Environment adjustment
- Recovery
- Biomechanics



Personalized health

DIAGNOSIS

- Biomarkers
- Near-patient tests

CUSTOM SOLUTION

- Implants
- Targeted treatment

NEUROSCIENCE

CARDIOLOGY

ORTHOPAEDICS

ENABLING TECHNOLOGIES

Textiles

BioMEMS

Biomaterials

Plastics/Polymers

Nanotechnology

World-class Health Tech University research chairs



- Canada Research Chair in orthopedic Engineering & NSERC/Medtronic Industrial
- Research Chair in Spine Biomechanics
Chairholder: Carl-Éric Aubin
- Canada Research Chair in Quantitative Magnetic Resonance Imaging
Chairholder: Julien Cohen-Adad
- Canada Research Chair in Medical Imaging and Assisted Interventions
Chairholder: Samuel Kadoury
- Canada Research Chair in Vascular Optical Imaging
Chairholder : Frédéric Lesage
- Canada Research Chair in Medical Nanorobotics
Chairholder: Sylvain Martel
- Canada Research Chair in Fabrication of Advanced Microsystems and Materials
Chairholder: Daniel Therriault
- Canada Research Chair in Mechanobiology of the Pediatric Musculoskeletal System
Chairholder : Isabelle Villemure



- Canada Research Chair in Biomedical Data Mining
Chairholder: Neila Mezghani



- Canada Research Chair in 3-D Imaging and Biomedical Engineering
Chairholder: Jacques de Guise
- Canada Research Chair in Biomaterials and Endovascular Implants
Chairholder: Sophie Lerouge
- Canada Research Chair in Engineering Innovations in Spinal Trauma
Chairholder: Yvan Petit



- Canada Research Chair in Micro and Nanobioengineering
Chairholder: David Juncker
- Canada Research Chair in Biosynthetic Interfaces
Chairholder: Marta Cerruti



- Canada Research Chair in Biomedical Imaging and Healthy Aging
Chairholder: Habib Benali

Examples of flagship programs to accelerate discovery, development and commercialization



Consortium for Industrial Research and Innovation in Medical Technology



Business incubator dedicated to high-tech companies, for instance medical technologies and manufacturing



Accelerator for medical technology companies



Accelerator for digital health created by Centre québécois d'innovation en biotechnologie (CQIB) and Campus des technologies de la santé (CTS)



Startup accelerator and entrepreneurial community located within Concordia University



Connector and facilitator for the neurotechnology community providing key resources and technological initiatives



Concordia's New Science hub

TransMedTech Institute, a unique transdisciplinary open innovation hub



- Supports the **development of next-generation medical technologies** for important diseases to facilitate their implementation in the health system and industry
- **Living Lab** focused on users and needs dynamics fostering transdisciplinary and intersectoral collaborative research, open innovation and creativity.
- **Partners and founding institutions**



Confirmed initiatives since 2017:

- **47** projects in development
- **7** Chairs /recruited professors
- **40** Platforms
- **84** Students / 3 training programs (entrepreneur, industry, academic)
- **74** Scientists/clinicians
- **63** Partnering institutions companies
- **36** HQP

Strong venture capital funding from various players in Québec

- More than **US\$2.7 billion in VC investments** between 2018 and 2020 in Montréal
- 6 of the 10 most active VCs in Canada in 2020 are based in Montréal
- Example of funding for life sciences companies:



raised **US\$185 M** in 2021
and **US\$37 M** in 2020



raised **US\$100 M** in 2021
and **US\$60 M** in 2020



raised **US\$82.5 M** in 2019



raised **US\$80 M** in 2018



raised **US\$30 M** in 2020

Private venture capital



Institutional partners



Montréal is home to Canada's AI cluster headquarters



SCALE AI

Canada's AI supply chain supercluster



**Forum
IA Québec**

Québec's AI organization fostering the development of Québec's AI ecosystem



**Other health-related
Canadian superclusters**



a cross-industry
collaboration in healthcare,
communications, technology

NGen

Next Generation
Manufacturing Canada

The Innovative
Manufacturing supercluster:
manufacturing 4.0

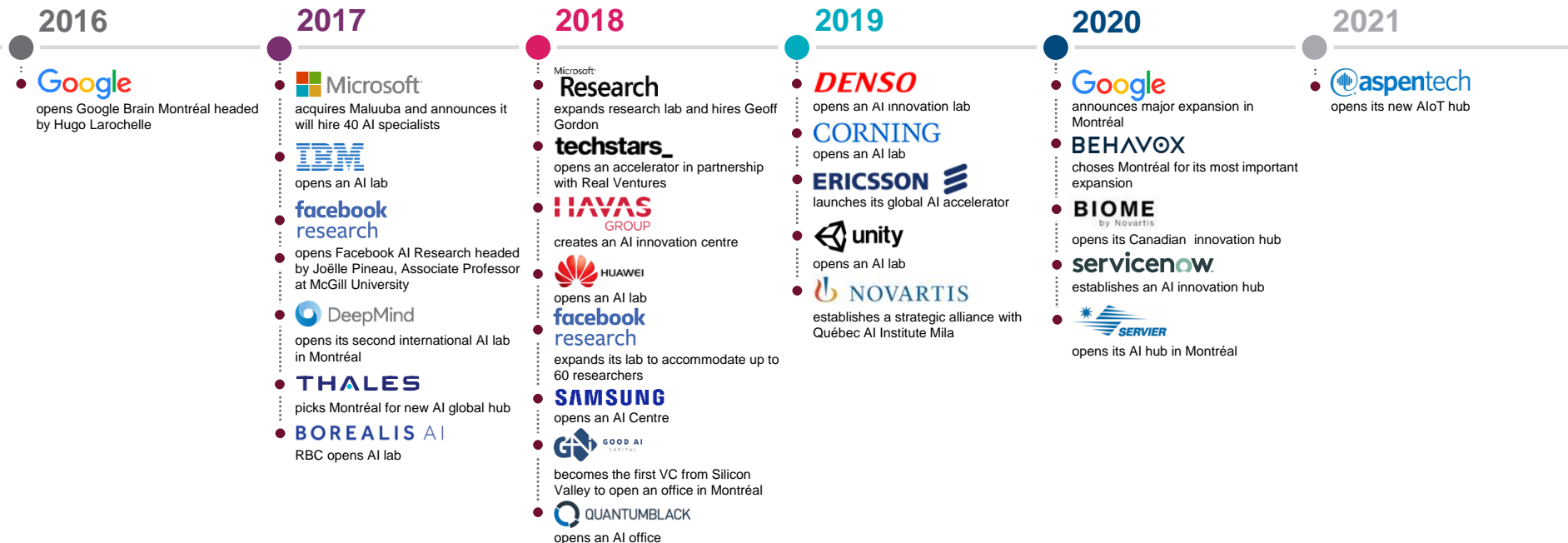


Mila, a thriving AI hub in the Mile-Ex neighbourhood

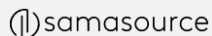
- With **600+ researchers**, Mila is the **world's largest academic research lab specialized in deep learning and reinforcement learning**
- A collaborative ecosystem of AI researchers, startups and major companies
- Examples of global strategic partners within Mila:



A few of the world leaders developing their AI expertise in Montréal



Other foreign companies that have chosen Greater Montréal



Examples of Montréal-based companies using AI in healthcare



IMAGIA: developing radiomics biomarkers and clinical decision support systems



My Intelligent Machines: accelerating post genomic research by leveraging AI & bioinformatics



QUANTUMBLACK: using data, analytics, and design to optimize how drugs are brought to market



InVivo AI: facilitating accurate toxicity screening in the earliest phases of drug discovery



Corstem: medical imaging analysis and computer vision, using machine learning



Informed experiments: distilling the complexity of gene interaction networks with AI algorithms to accelerate cancer research



Precision analytics: predictive analytics and cloud computing to handle large datasets



Diagnos: early detection of critical health issues through the use of AI



Mr Young: AI-powered chatbot designed to help cope with anxiety



Myelin: AI synthesis of ASD scientific data



Innovie Health: AI solution to drive the most accurate care management strategy for healthcare system



Arctic Fox AI: AI-assisted radiology for Alzheimer's and related dementias



BIOS: developing neural interfaces to enable AI-based treatments on organs and nerve systems throughout the body



Zilia: combines imaging, spectrometry and AI for the detection of biomarkers involved in ocular, neurological and systemic conditions



Key initiatives at CHUM to facilitate data access and the use of AI

Data lake project CITADEL

- **The Center for the Integration and Analysis of Medical Data (CITADEL)** of the Centre hospitalier de l'Université de Montréal (CHUM) is one of the initiatives adopted to facilitate learning, teaching and communication:
 - 20 integrated information systems
 - 19.4 million episodes of care
 - 3.6 million patient data

School of AI in Healthcare (SAIH)

- Devoted to the study of the social, legal and ethical implications of **AI in the health sector**
- Doctors and researchers at the CHUM are pursuing **80 projects involving artificial intelligence**

Some examples of Montréal's expertise in VR and AR in healthcare



Pixel Dairy Productions Inc.
pixelmolkerei
creative company

VR Ecosystem mixed and augmented reality: Designed for medical healthcare companies




JINTRONIX

VR rehabilitation system



OSSimTech™

VR open surgery simulators in orthopedics




PAPERPLANE
THERAPEUTICS

VR video games to reduce pain for children receiving medical care

At the forefront of AI for good initiatives

- **For ethical & responsible AI**



< >
Montréal Declaration
Responsible AI_
< / >

An initiative of the Université de Montréal

Since December 2018
more than 1,900 signatures
from citizens and 108
organizations

- **Research centres with AI for good initiatives**



Fostering a dialogue on the socially responsible use of AI and the development of social and environmental applications.
Montréal's AI4Good lab aims to get more women working in Artificial Intelligence and other events

HumanIA

Directing AI towards the common good through humanistic and multidisciplinary studies and research

inven.T
Centre d'innovation technosociale

Catalyst for technosocial and responsible innovation projects



TechAide AI4Good Conference and Hackathon 2020

**SINCE ITS OFFICIAL LAUNCH IN 2016,
TECHAIDE HAS RAISED \$1.34M FOR
CENTRAIDE**

03

A Deep and Growing Pool of Highly Qualified Talent

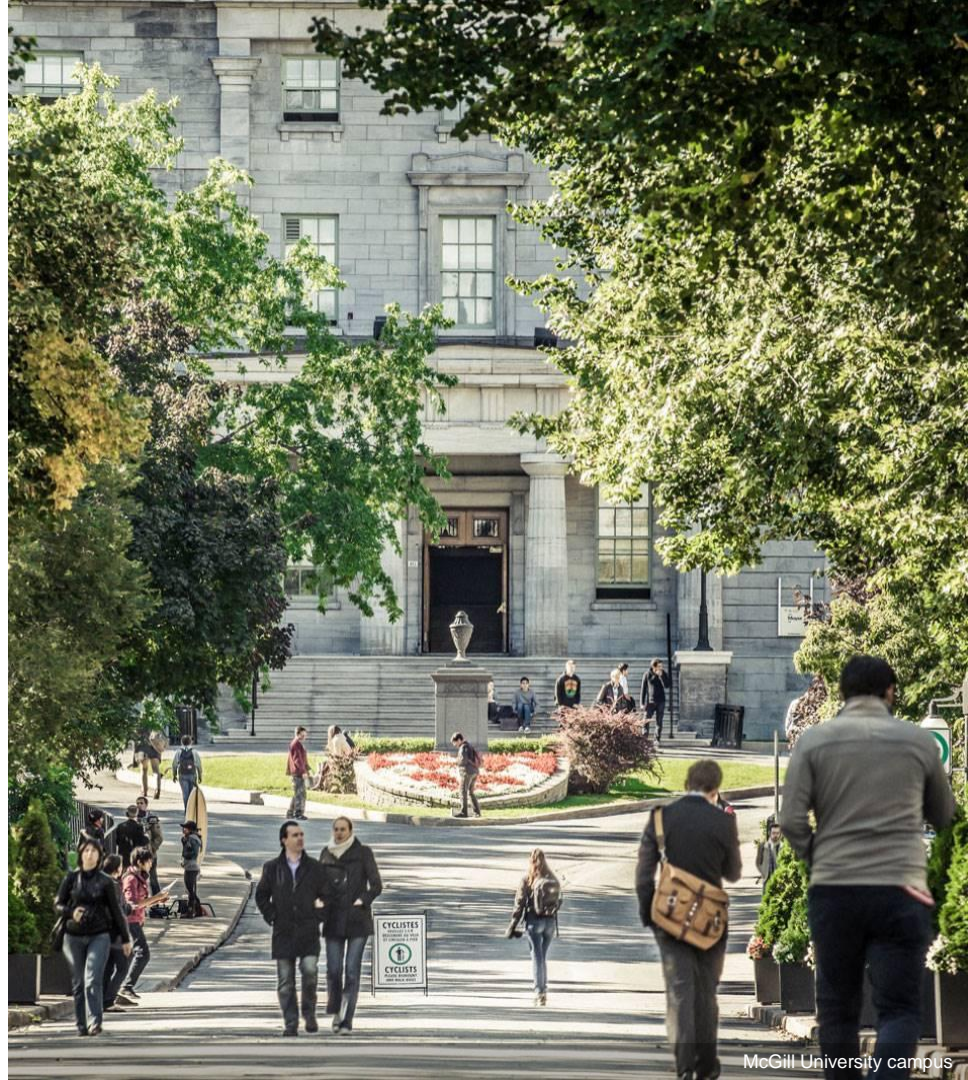


The best student city in the Americas and Canada's university capital

- **Canada's university capital:**
11 university institutions and 60 colleges
- **320,000 post-secondary students,**
including **more than 200,000 university students**
and **35,500 international university students**
- **1st in Canada for university research funding**
with \$1.34+ billion yearly



Best student city in the Americas tied with Boston
QS Best Student Cities Rankings 2022



McGill University campus

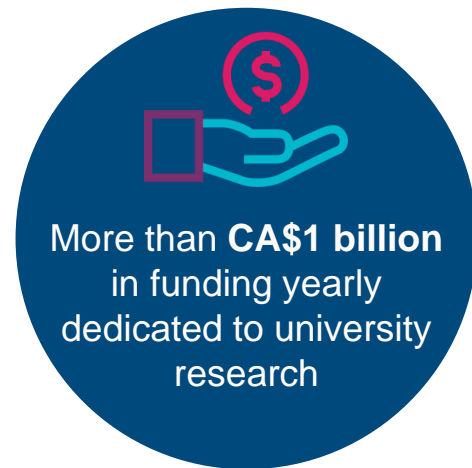
A large pool of university students in life sciences and STEM-related programs* in Québec



More than **50,000**
university students (80% in Greater Montréal)



More than **16,000**
graduates (80% in Greater Montréal)



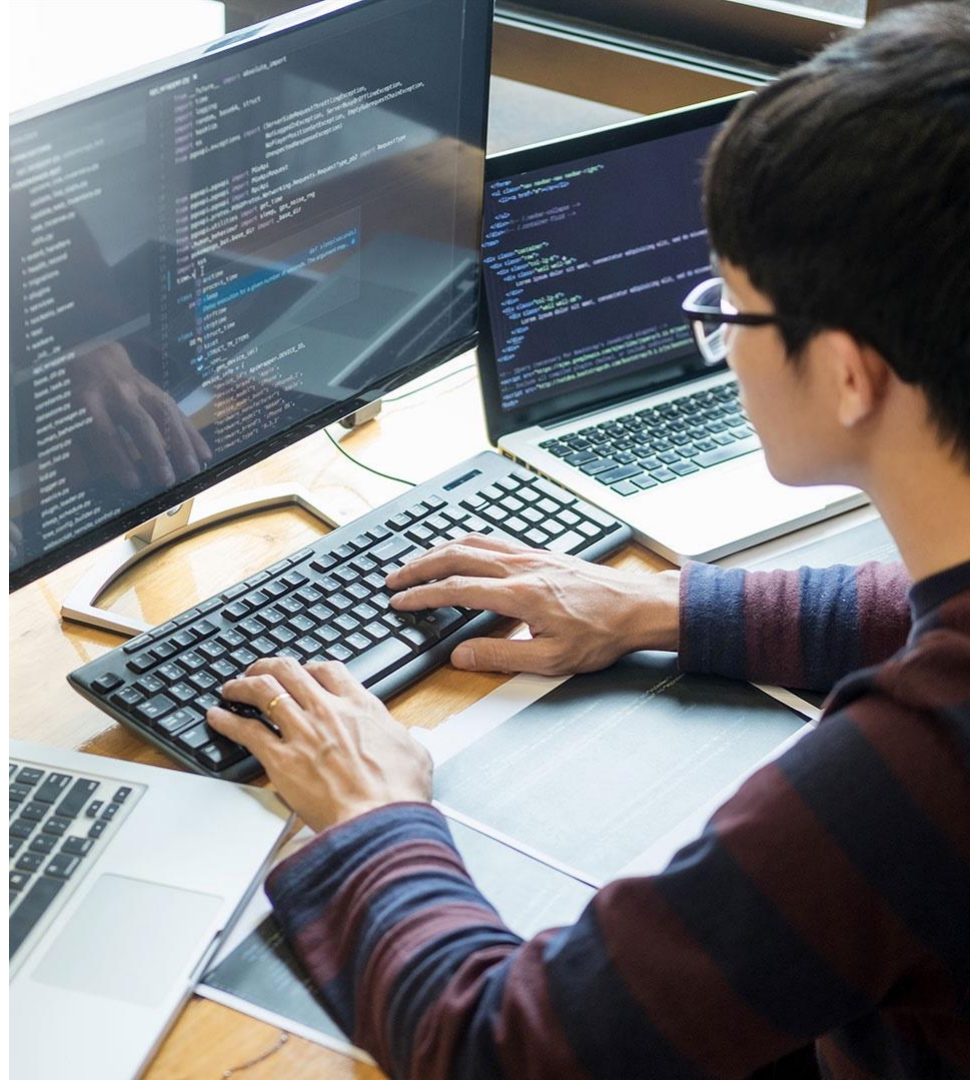
More than **CA\$1 billion**
in funding yearly
dedicated to university
research

A pool of highly qualified workers

Life sciences and STEM-related occupations in Greater Montréal

Employees in 2020

Life sciences professionals (including chemists, chemical engineers and biologists, etc.)	12,800
Other engineers (including Industrial, manufacturing and computer engineers)	15,900
Computer and information systems professionals	96,700
Mathematicians and statisticians	3,200
Total	134,500



04

Attractive Operating Costs and Incentives



Competitive operating costs among the 20 largest metro areas in Canada and the U.S.

1st clinical trials and life sciences R&D centre¹

1st Software development centre

2nd bio-pharma manufacturing²

2nd medical devices manufacturing plant

Source: fDi Benchmark, 2020.

1: Research, discovery, design, development or testing of biotechnology or pharmaceutical related products and/or medical devices.

2: Companies in this industry develop and manufacture therapeutic products and in vitro diagnostics using biotechnology.



Québec offers corporations an attractive tax treatment

Comparison of effective corporate tax rate (%) Selected Canadian provinces and U.S. States, 2021

Québec (Montréal)	26.50%
Ontario	26.50%
Massachusetts	27.32%
California	27.98%
New Jersey	28.11%
Illinois	28.51%
New York	34.64%



Advantageous salaries for medtech companies

Median annual salaries* (US\$) for ten typical occupations in **medtech**

	Montréal	Toronto	Raleigh	Dallas	Minneapolis	San Diego	Boston	San Francisco
Quality Assurance Specialist	\$53,226	\$56,865	\$64,008	\$66,835	\$69,898	\$70,235	\$76,867	\$81,966
Clinical Liaison	\$54,887	\$58,662	\$63,651	\$68,292	\$69,685	\$72,026	\$74,789	\$83,097
Project Management Specialist	\$55,615	\$59,646	\$63,363	\$67,690	\$67,293	\$69,523	\$76,853	\$82,299
Regulatory Affairs Specialist	\$62,505	\$66,982	\$73,888	\$78,783	\$77,122	\$80,116	\$88,644	\$94,956
Manufacturing Engineer	\$68,290	\$72,564	\$83,694	\$91,962	\$88,976	\$93,911	\$97,815	\$104,287
Field Service Manager	\$72,362	\$76,404	\$91,794	\$96,812	\$96,483	\$99,235	\$108,584	\$118,101
Mechanical Engineer	\$76,023	\$80,536	\$95,517	\$104,745	\$100,393	\$106,178	\$110,255	\$118,086
Project Leader	\$78,257	\$83,523	\$102,382	\$108,053	\$105,484	\$110,388	\$118,172	\$128,516
Software Developer	\$77,046	\$81,550	\$99,087	\$104,234	\$100,897	\$106,539	\$111,951	\$125,225
Production Manager	\$83,956	\$89,461	\$105,907	\$113,545	\$109,576	\$113,695	\$122,580	\$133,606

* Base salaries based on 5 years of experience, Medical Device Manufacturing (NAICS 3391).
 Currency exchange based on the monthly average of May 2021: US\$1.00 = CA\$1.2126.
 Source: Economic Research Institute Inc., June 2021.

Various incentives tailored to your project



Canada

- ▶ Strategic Innovation Fund
- ▶ Canada Economic Development for Québec regions
- ▶ Tax credit on SR&ED
- ▶ Mitacs Acceleration program for talent
- ▶ Support for technology innovation



Québec

- ▶ ESSOR Fund for Major Projects
- ▶ Tax credits for Large Investment Project
- ▶ Refundable Tax credit on R&D
- ▶ Tax Credit for Investments and Innovations (C3i)
- ▶ Deduction for the Commercialization of Innovations (IDCI)
- ▶ Financial assistance for job creation and training
- ▶ Tax holiday for foreign experts and researchers



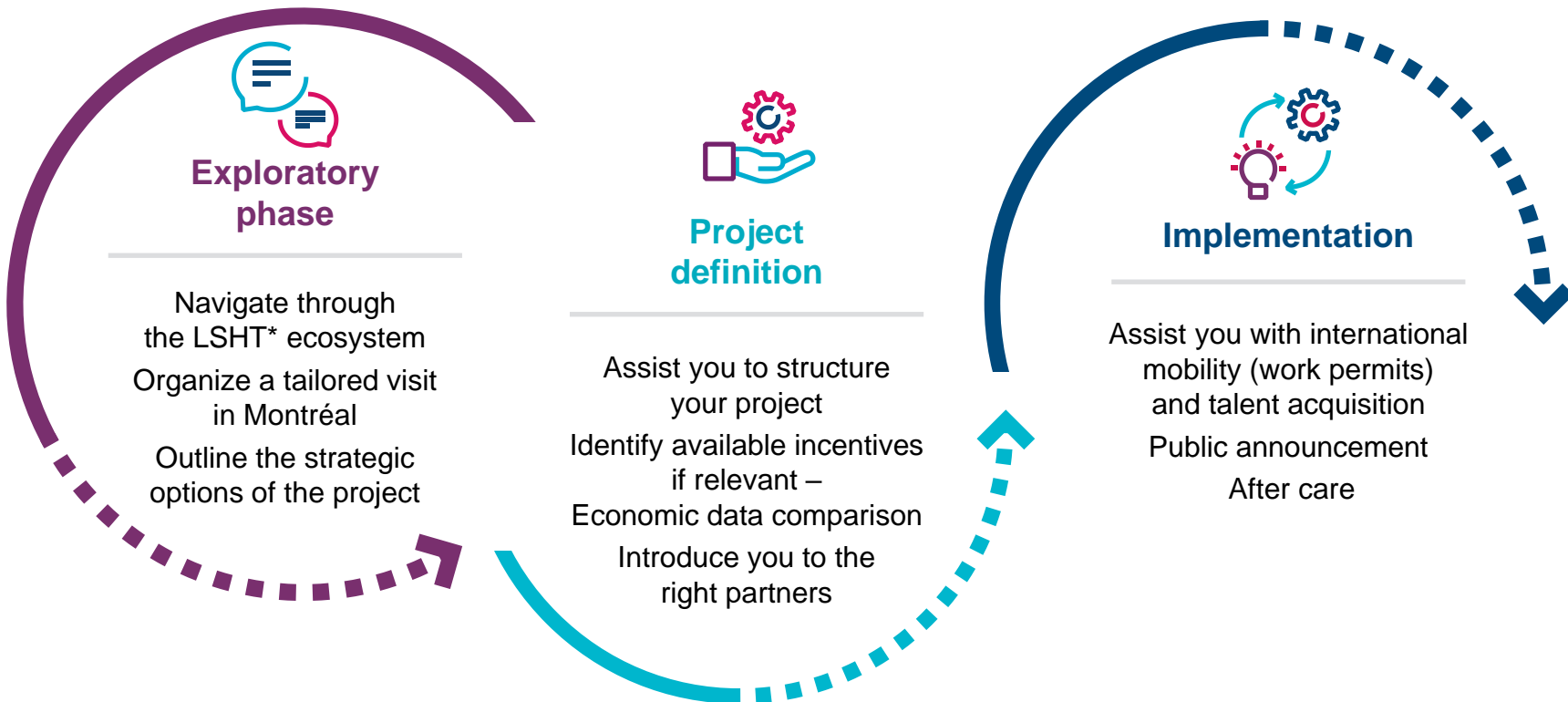
Sustainable development programs are also available at the municipal level

05

Montréal International's Personalized, Free and Confidential Services



Your development in Montréal: Montréal International can assist you through the whole process





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